

FORD OTOMOTİV SANAYİ ANONİM ŞİRKETİ

**CONVENIENCE TRANSLATION INTO ENGLISH OF
FINANCIAL STATEMENTS FOR THE PERIOD
1 JANUARY - 31 MARCH 2021**

(ORIGINALLY ISSUED IN TURKISH)

FORD OTOMOTİV SANAYİ A.Ş.

FINANCIAL STATEMENTS FOR THE PERIOD 1 JANUARY - 31 MARCH 2021

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FORD OTOMOTİV SANAYİ A.Ş.

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2021 AND 31 DECEMBER 2020

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

	Notes	Current period not audited 31 March 2021	Prior period audited 31 December 2020
Assets			
Current assets		19,459,015	17,604,522
Cash and cash equivalents	4	9,256,475	8,124,073
Trade receivables			
- Due from related parties	26	3,812,347	3,207,939
- Due from third parties	7	1,824,379	2,546,243
Other receivables			
- Due from third parties	8	11,501	1,457
Inventories	9	3,349,867	2,449,043
Prepaid expenses	12	188,120	221,872
Other current assets	16	994,926	1,053,895
Assets related to current period tax	24	21,400	-
Non-current assets		6,987,038	6,744,657
Financial assets	5	51,024	44,767
Trade receivables			
- Due from third parties	7	4,266	3,950
Property, plant and equipment	10	4,375,283	4,403,373
Intangible assets	11	953,957	904,839
Right of use assets	32	61,017	68,919
Prepaid expenses	12	428,642	359,729
Deferred tax assets	24	1,108,015	954,246
Investments in associates and joint ventures	34	4,834	4,834
Total assets		26,446,053	24,349,179

Financial statements for the period ended 1 January - 31 March 2021 were approved for issue by the Board of Directors on 30 April 2021.

The accompanying notes form an integral part of these financial statements.

FORD OTOMOTİV SANAYİ A.Ş.**STATEMENT OF FINANCIAL POSITION
AS AT 31 MARCH 2021 AND 31 DECEMBER 2020**

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

	Notes	Current period not audited 31 March 2021	Prior period audited 31 December 2020
Liabilities			
Current liabilities		15,049,021	12,480,781
Short-term borrowings			
- Bank borrowings	6	4,468,980	2,240,949
Short-term portion of long-term borrowings			
- Bank borrowings	6	1,966,700	1,660,704
- Lease liabilities	6	35,144	31,228
Trade payables			
- Due to related parties	26	1,831,702	1,178,339
- Due to third parties	7	6,016,787	6,569,454
Other payables			
- Due to related parties	26	5,511	34,350
- Due to third parties	8	274,014	141,846
Deferred income	30	65,046	43,037
Short-term provisions			
- Other provisions	13	211,396	273,245
Employee benefit liabilities	15	173,741	290,077
Current tax liabilities	24	-	17,552
Non-current liabilities		5,348,711	4,824,496
Long-term borrowings			
- Bank borrowings	6	4,557,490	4,096,515
- Lease liabilities	6	43,328	51,478
Long-term provisions			
- Provision for employment termination benefits	15	383,151	361,058
- Other provisions	13	313,770	273,453
Deferred income	30	29,647	22,040
Other non-current liabilities	31	19,993	18,699
Derivative financial liabilities	28	1,332	1,253
Equity	17	6,048,321	7,043,902
Paid-in capital		350,910	350,910
Inflation adjustments on capital		27,920	27,920
Share premium		8	8
Other comprehensive income/(loss)			
not to be reclassified under profit or loss			
- Losses on remeasurements of defined benefit plans		(15,110)	(18,359)
- Gains from financial assets measured at fair value through other comprehensive income		47,544	41,600
Other comprehensive income/(loss) to be reclassified in profit or loss			
- Losses on cash flow hedges		(1,734,018)	(1,431,512)
Restricted reserves		634,023	410,493
Retained earnings		4,917,670	3,467,929
Net profit for the period		1,819,374	4,194,913
Total liabilities and equity		26,446,053	24,349,179

The accompanying notes form an integral part of these financial statements.

FORD OTOMOTİV SANAYİ A.Ş.**STATEMENT OF PROFIT OR LOSS FOR THE PERIODS ENDED 31 MARCH 2021 AND 2020**

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

	Notes	Current period not audited 1 January- 31 March 2021	Prior period audited 1 January- 31 March 2020
Continuing operations			
Revenue	18	16,254,142	9,366,609
Cost of sales	18	(14,186,069)	(8,295,092)
Gross profit		2,068,073	1,071,517
Marketing expenses	19	(209,224)	(159,382)
General administrative expenses	19	(170,047)	(113,732)
Research and development expenses	19	(129,519)	(121,129)
Other income from operating activities	21	381,260	217,058
Other expenses from operating activities	21	(219,887)	(100,676)
Profit from operating activities		1,720,656	793,656
Income from investing activities	29	2,464	1,172
Expenses from investing activities	29	-	(286)
Operating income before financial income/(expense)		1,723,120	794,542
Financial income	22	770,574	201,049
Financial expenses	23	(676,515)	(383,742)
Profit from continuing operations before tax		1,817,179	611,849
Tax income/(expense) from continuing operations		2,195	17,580
Tax expenses for the period	24	(12,901)	(4,657)
Deferred tax (expense)/income	24	15,096	22,237
Net profit		1,819,374	629,429
Earnings per share with a nominal value Kr	25	5.18 Kr	1.79 Kr

The accompanying notes form an integral part of these financial statements.

FORD OTOMOTİV SANAYİ A.Ş.**STATEMENT OF OTHER COMPREHENSIVE INCOME FOR THE PERIODS ENDED 31 MARCH 2021 AND 2020**

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

	Notes	Current period not audited 1 January- 31 March 2021	Prior period not audited 1 January- 31 March 2020
Net profit		1,819,374	629,429
Other comprehensive income/(expense)			
Other comprehensive income not to be reclassified to profit or loss			
Gains/(losses) on remeasurements of defined benefit plans	17	4,061	6,301
Gains/(losses) from financial assets measured at fair value through other comprehensive income	17	6,257	(7,775)
Other comprehensive income taxes not to be reclassified to profit or loss			
Taxes relating to remeasurements of defined benefit plans	17	(812)	(1,260)
Taxes relating to gains/(losses) from financial assets measured at fair value through other comprehensive income	17	(313)	389
Other comprehensive income to be reclassified to profit or loss			
Other comprehensive income relating to cash flow hedges	17	(375,104)	(225,042)
Other comprehensive income taxes to be reclassified to profit or loss			
Taxes relating to cash flow hedges	17	72,598	45,130
Other comprehensive (loss)		(293,313)	(182,257)
Total comprehensive income		1,526,061	447,172

The accompanying notes form an integral part of these financial statements.

FORD OTOMOTİV SANAYİ A.Ş.

STATEMENT OF CHANGES IN EQUITY FOR THE PERIODS 31 MARCH 2021 AND 2020

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

				Other comprehensive income not to be reclassified in profit or loss	Other comprehensive income to be reclassified profit or loss					
				Gain/(losses) from financial assets measured at fair value through other comprehensive income	Gains/(losses) on remeasurements defined benefit plans	Cash flow hedge reserve	Restricted reserves	Retained earnings		Total equity
	Paid in capital	Inflation adjustments on capital	Share premium					Accumulated profit	Net profit	
Balances at 1 January 2020	350,910	27,920	8	20,309	(2,060)	(705,427)	302,764	2,711,013	1,959,484	4,664,921
Profit for the period	-	-	-	-	-	-	-	-	629,429	629,429
Other comprehensive income/(loss)	-	-	-	(7,386)	5,041	(179,912)	-	-	-	(182,257)
Total comprehensive income	-	-	-	(7,386)	5,041	(179,912)	-	-	629,429	447,172
Transfers	-	-	-	-	-	-	107,729	1,851,755	(1,959,484)	-
Dividends (Note 17)	-	-	-	-	-	-	-	(1,094,839)	-	(1,094,839)
Balances at 31 March 2020	350,910	27,920	8	12,923	2,981	(885,339)	410,493	3,467,929	629,429	4,017,254
Balances at 1 January 2021	350,910	27,920	8	41,600	(18,359)	(1,431,512)	410,493	3,467,929	4,194,913	7,043,902
Impact of correction of errors (Note 2.5)	-	-	-	-	-	-	-	(268,800)	-	(268,800)
Revised Balances at 1 January 2021	350,910	27,920	8	41,600	(18,359)	(1,431,512)	410,493	3,199,129	4,194,913	6,775,102
Profit for the period	-	-	-	-	-	-	-	-	1,819,374	1,819,374
Other comprehensive income/(loss)	-	-	-	5,944	3,249	(302,506)	-	-	-	(293,313)
Total comprehensive income	-	-	-	5,944	3,249	(302,506)	-	-	1,819,374	1,526,061
Transfers	-	-	-	-	-	-	223,530	3,971,383	(4,194,913)	-
Dividends (Note 17)	-	-	-	-	-	-	-	(2,252,842)	-	(2,252,842)
Balances at 31 March 2021	350,910	27,920	8	47,544	(15,110)	(1,734,018)	634,023	4,917,670	1,819,374	6,048,321

The accompanying notes form an integral part of these financial statements.

FORD OTOMOTİV SANAYİ A.Ş.

STATEMENT OF CASH FLOWS FOR THE PERIODS ENDED 31 MARCH 2021 AND 2020

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

	Notes	Current period not audited 31 March 2021	Previous period not audited 31 March 2020
Cash flows generated from/(used in) operating activities		1,338,394	702,423
Net profit for the period		1,819,374	629,429
Adjustments to reconcile profit or loss		503,857	485,806
Adjustments for depreciation and amortisation expense	10,11,32	252,357	218,696
Adjustments for impairment loss of inventories	9	(3,683)	39
Adjustments for provisions related with employee benefits		(84,720)	(69,700)
Adjustments for lawsuit and/or penalty provisions	13	13,544	6,052
Adjustments for warranty provisions	13	66,589	43,451
Adjustments for other provisions		(54,279)	11,636
Adjustments for dividend income	29	(2,343)	(1,172)
Adjustments for interest income	22	(300,672)	(53,874)
Adjustments for interest expense	23	59,788	28,229
Adjustments for tax expenses	24	(2,195)	(17,580)
Adjustments for unearned financing income	21	(95,066)	(36,689)
Adjustments for deferred financing expense	21	177,084	79,870
Adjustments for loss on sales of property, plant and equipment	29	(121)	286
Other adjustments for which cash effects are investing or financing cash flow		477,574	276,562
Changes in working capital		(778,036)	(293,234)
Decrease/(increase) in trade receivable		(207,100)	719,549
(Increase)/decrease in inventories		(903,822)	(565,191)
(Increase)/decrease in prepaid expenses		35,994	(36,323)
Increase/(decrease) in trade payable		109,018	(682,147)
(Increase)/decrease in other assets		53,635	187,804
Increase/(decrease) in other liabilities		134,239	83,074
Cash flows generated from operations		1,545,195	822,001
Interest paid		(188,844)	(85,597)
Interest received		86,744	49,539
Payments related with provisions for employee benefits	15	(5,462)	(4,848)
Payments related with other provisions		(47,386)	(41,844)
Taxes paid		(51,853)	(36,828)
Cash flows used in investing activities		(327,493)	(153,390)
Proceeds from sales of property, plant and equipment		5,794	1,360
Purchase of property, plant and equipment		(167,176)	(120,931)
Purchase of intangible assets		(97,299)	(43,754)
Cash advances given and payables		(71,155)	8,763
Dividends received	29	2,343	1,172
Cash flows (used in)/generated from financing activities		107,402	(77,500)
Proceeds from borrowings	6	2,382,360	2,240,355
Cash outflows related to borrowings	6	(260,035)	(1,247,854)
Dividends paid	17	(2,252,842)	(1,094,839)
Interest paid		(36,911)	(14,876)
Interest received		286,573	52,332
Cash outflows on debt payments from leasing agreements	6	(11,743)	(12,618)
Net (decrease)/increase in cash and cash equivalents		1,118,303	471,533
Cash and cash equivalents at the beginning of the period		8,073,629	3,200,229
Cash and cash equivalents at the end of the period	4	9,191,932	3,671,762

The accompanying notes form an integral part of these financial statements.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira (“TRY”) unless otherwise indicated.)

1. ORGANIZATION AND NATURE OF THE OPERATIONS

Ford Otomotiv Sanayi A.Ş. (the “Company”) is incorporated and domiciled in Turkey and manufactures, assembles and sells motor vehicles, primarily commercial vehicles, imports and sells passenger cars and manufactures and imports and sells spare parts of those vehicles. The Company was established in 1959 and presently operates as a joint venture between Ford Company and the Koç Group of Companies. The Company is listed on the Borsa İstanbul (“BIST”) where 17.89% of its shares are currently quoted. The registered office address of the Company is Akpınar Mahallesi, Hasan Basri Cad. No: 2 Sancaktepe, İstanbul.

In its Kocaeli compound; the Company has a Gölcük plant in which the Transit and Transit Custom vehicles are manufactured and a Yeniköy plant in which the Transit Courier vehicle is manufactured and in its Eskişehir İnönü compound; a Ford Trucks truck and engines and powertrain plant which manufactures for trucks and Transit vehicles.

Additionally, the Company has a spare part distribution warehouse, sales and marketing departments and a research and development (R&D) centre located in Sancaktepe, İstanbul.

The number of the personnel employed with respect to categories by the Company as of period ends are as follows:

	Average		Period End	
	2021 March	2020 March	2021 March	2020 December
Hourly	9,416	8,314	9,356	9,913
Salaried	3,020	2,624	3,059	2,604
	12,436	10,938	12,415	12,517

Research and development operations which are also subject to service export is conducted with 1,100 employees in Sancaktepe branch, conducted with 236 employees in R&D centre in Kocaeli plant, conducted with 105 employees in R&D centre in Eskişehir İnönü plant, and 10 employees in R&D ODTU Teknokent Office in totally 1,451 employees as of 31 March 2021 (31 December 2020: 1,413).

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS

2.1 Basis of presentation

Financial reporting standards

The Company maintain its legal books of account and prepare their statutory financial statements (“Statutory Financial Statements”) in accordance with accounting principles issued by the Turkish Commercial Code (“TCC”) and tax legislation.

The financial statements of the Group have been prepared in accordance with the Turkish Financial Reporting Standards, (“TFRS”) and interpretations as adopted in line with international standards by the Public Oversight Accounting and Auditing Standards Authority of Turkey (“POA”) in line with the communiqué numbered II-14.1 “Communiqué on the Principles of Financial Reporting In Capital Markets” (“the Communiqué”) announced by the Capital Markets Board of Turkey (“CMB”) on June 13, 2013 which is published on Official Gazette numbered 28676.

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira (“TRY”) unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.1 Basis of presentation (Continued)

The financial statements are presented in accordance with “Announcement regarding with TAS Taxonomy” which was published on 15 April 2019 by POA and the format and mandatory information recommended by CMB.

Except for the financial assets and derivative instruments measured at fair value through other comprehensive income, the financial statements are prepared on a historical cost basis

The company’s functional and presentation currency is accepted as TRY.

Going concern

The financial statements of the Company are prepared on the basis of a going concern assumption.

Comparatives of prior periods’ financial statements

The financial statements of the Company include comparative financial information to enable the determination of the financial position and performance. The statement of financial position of the Company at 31 March 2021 has been provided with the comparative financial information of 31 December 2020 and the statement of profit or loss, the statement of other comprehensive income, the statement of cash flows and the statement of changes in equity for the interim period between 1 January - 31 March 2021 have been provided with the comparative financial information, for the period between 1 January 2020 - 31 March 2020.

2.2 Amendments and interpretations in the standards

The new standards, amendments and interpretations

The Company has applied the new and revised standards and interpretations issued by the KGK as of 1 January 2021 and related to its own activity.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 MARCH 2021**

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.2 Amendments and interpretations in the standards (Continued)

Standards, amendments and interpretations that are issued but not effective as at 31 March 2021:

- **Amendment to IFRS 16, 'Leases' - Covid - 19 related rent concessions;** effective from Annual periods beginning on or after 1 June 2020. As a result of the coronavirus (COVID - 19) pandemic, rent concessions have been granted to lessees. Such concessions might take a variety of forms, including payment holidays and deferral of lease payments. On 28 May 2020, the IASB published an amendment to IFRS 16 that provides an optional practical expedient for lessees from assessing whether a rent concession related to COVID - 19 is a lease modification. Lessees can elect to account for such rent concessions in the same way as they would if they were not lease modifications. In many cases, this will result in accounting for the concession as variable lease payments in the period(s) in which the event or condition that triggers the reduced payment occurs. This change has no effect on the financial status and performance of the Company.
- **IFRS 17, 'Insurance contracts';** effective from annual periods beginning on or after 1 January 2021. This standard replaces IFRS 4, which currently permits a wide variety of practices in accounting for insurance contracts. IFRS 17 will fundamentally change the accounting by all entities that issue insurance contracts and investment contracts with discretionary participation features. The amendments will not have an impact on the financial position or performance of the Company.

Amendments to IAS 1, "Presentation of financial statements' on classification of liabilities"; effective from 1 January 2022. These narrow-scope amendments to IAS 1, 'Presentation of financial statements', clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means when it refers to the 'settlement' of a liability. This change has no effect on the financial status and performance of the Company.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 MARCH 2021**

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.2 Amendments and interpretations in the standards (Continued)

- **A number of narrow - scope amendments to IFRS 3, IAS 16, IAS 37 and some annual improvements on IFRS 1, IFRS 9, IAS 41 and IFRS 16;** effective from Annual periods beginning on or after 1 January 2022.
 - **Amendments to IFRS 3**, "Business combinations" update a reference in IFRS 3 to the Conceptual Framework for Financial Reporting without changing the accounting requirements for business combinations.
 - **Amendments to IAS 16**, "Property, plant and equipment" prohibit a company from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, a company will recognise such sales proceeds and related cost in profit or loss.
 - **Amendments to IAS 37**, "Provisions, contingent liabilities and contingent assets" specify which costs a company includes when assessing whether a contract will be loss-making.

Annual improvements make minor amendments to IFRS 1, "First - time Adoption of IFRS", IFRS 9, "Financial instruments", IAS 41, "Agriculture" and the Illustrative Examples accompanying IFRS 16, "Leases".

This change has no effect on the financial status and performance of the Company.

- **Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 Interest Rate Benchmark Reform Phase 2;** effective from Annual periods beginning on or after 1 January 2021. The Phase 2 amendments address issues that arise from the implementation of the reforms, including the replacement of one benchmark with an alternative one. This change has no effect on the financial status and performance of the Company.
- **Amendments to IFRS 17 and IFRS 4, 'Insurance contracts', deferral of IFRS 9;** effective from annual periods beginning on or after 1 January 2021. These amendments defer the date of application of IFRS 17 by two years to 1 January 2023 and change the fixed date of the temporary exemption in IFRS 4 from applying IFRS 9, Financial Instrument until 1 January 2023. This change has no effect on the financial status and performance of the Company.

**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
ENDED 1 JANUARY - 31 MARCH 2021**

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies

The principal accounting policies adopted in the preparation of these financial statements are set out below:

Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost. Cash and cash equivalents include cash on hand, deposits at banks and highly liquid short-term investments, with maturity periods of less than three months, which has insignificant risk of change in fair value (Note 4).

Trade receivables, impairment loss and expected credit losses

Trade receivables as a result of providing goods or services by the Company directly to a debtor are carried at amortized cost. Short-term receivables with no stated interest rate are measured at the original invoice amount unless the effect of imputing interest is significant. Foreign exchange gain/loss and credit finance income of trade receivables are classified under "other operating income/expense".

The Company uses a provisioning matrix to measure the expected credit losses on trade receivables. Depending on the number of days the maturities of trade receivables are exceeded, certain maturity ratios are calculated, and these ratios are reviewed at each reporting period and revised where necessary. In the calculation of expected credit losses, the Company takes into account past credit loss experience as well as forecasts for the future. Expected credit losses are accounted for under "other income / expense from operating activities" in the income statement.

The Company measures the allowance for trade receivables at an amount equal to the "expected lifetime credit losses" (except for realized impairment losses) where the trade receivables are not impaired for some reason. Expected credit losses are a weighted estimate of the likelihood of credit losses over the expected life of a financial instrument.

The Company collects receivables arising from domestic vehicles and spare parts sales through the "Direct Debit System" (DDS). Within this system which is also named as Direct Collection System; the contracted banks warrant the collection of the receivables within the limits granted to the dealers. Trade receivables are transferred by the contracted banks to the Company's bank accounts at the due dates (Notes 7 and 26).

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira (“TRY”) unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Inventories

Inventories are valued at the lower of cost or net realizable value. The cost of inventories is determined on the moving monthly average basis. Cost elements included in inventories are materials, labour and an appropriate amount of factory overheads and exclude the cost of borrowing. Net realizable value is the estimated selling price in the ordinary course of business, less the costs of completion and selling expenses. The allocation of fixed production overheads to the costs of conversion is based on the normal capacity of the production facilities. Idle time expenses arising from the ceases in production other than planned in the factory’s annual production plan are not associated with inventories and are recognized as cost of sales (Note 9).

Trade payables

Trade payables are recognized at initial cost and subsequently measured at amortized cost using effective interest rate method (Notes 7 and 26). Foreign exchange gain/loss and credit finance charges of trade payables are classified under “other operating income/expense”.

Property, plant and equipment

Property, plant and equipment are carried at cost less accumulated depreciation. Depreciation is provided using the straight-line method based on the estimated useful lives of the assets.

The depreciation periods for property and equipment, which approximate the economic useful lives of assets concerned, are as follows:

Land improvements	14.5 - 30 years
Buildings	14.5 - 36 years
Machinery and equipment	5 - 25 years
Moulds and models	Project lifetime
Furniture and fixtures	4 – 14.5 years
Motor vehicles	9 - 15 years

Land is not depreciated as it is deemed to have an indefinite useful life.

Gains or losses on disposals of property, plant and equipment are determined by comparing proceeds with carrying amounts and are included in income/expense from investing activities. Repair and maintenance expenses are charged to the statement of profit or loss as they are incurred. Repair and maintenance expenditures are capitalized if they result in an enlargement or substantial improvement of the respective asset (Note 10).

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Intangible assets

Intangible assets comprise computer software, rights, leasehold improvements and development costs.

Intangible assets are carried at cost less accumulated amortization. Amortization is calculated using the straight-line method over a period depending on the project's lifetime. Development costs, comprising of engineering design incurred for the production of new commercial vehicles, are capitalized as discussed in Note 2 Research and development expenses (Note 11).

The estimated useful lifetimes of such assets are as follows:

Rights	3 - 5 years
Capitalized improvement expenses	Project lifetime
Other intangible assets	5 years

Impairment of long-lived assets

All assets are reviewed for impairment losses including property, plant and equipment and intangible assets whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of an asset's net selling price and value in use.

Impairment losses are recognized in the statement of profit or loss. Impairment losses are recognized in the statement of profit or loss. Impairment losses on assets can be reversed, to the extent of previously recorded impairment losses, in cases where increases in the recoverable value of the asset can be associated with events that occur subsequent to the period when the impairment loss was recorded.

Financial assets

Classification and Measurement

The Company classified its financial assets in three categories; financial assets carried at amortized cost, financial assets carried at fair value through other comprehensive income, financial assets carried at fair value through profit or loss. Classification is performed in accordance with the business model determined based on the purpose of benefits from financial assets and expected cash flows. Management performs the classification of financial assets at the acquisition date.

"Financial assets carried at amortized cost", assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest, whose payments are fixed or predetermined, which are not actively traded and which are not derivative instruments are measured at amortized cost. The Group's financial assets carried at amortized cost comprise "trade receivables" and "cash and cash equivalents" in the statement of financial position. The aforementioned assets are initially measured at fair values and measured at amortized cost using the effective interest rate method in subsequent reporting. Gains and losses resulting from the valuation of non-derivative financial assets measured at amortized cost are recognized in the income statement.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Classification and Measurement (Continued)

"Financial assets carried at fair value through profit or loss", they consist of financial assets that are measured at amortized cost and whose fair value changes are reflected in other comprehensive income. Gains and losses arising from the valuation of such assets are recognized in the income statement.

"Financial assets carried at fair value through other comprehensive income", are the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Gains or losses on the related financial assets are recognized in other comprehensive income, except for impairment losses or gains or losses. If the assets whose fair value difference is recognised under consolidated other comprehensive income statement are sold, valuation differences classified under consolidated other comprehensive income statement are classified under "Retained Earnings/(Losses)".

At initial recognition, an entity may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument. If an entity makes the election, it shall recognise in profit or loss dividends from that investment.

Share Premium

Share premium represents differences resulting from the sale of the Company's subsidiaries and associates' shares at a price exceeding the face values of those shares or differences between the face values and the fair value of shares issued for acquired companies.

Share capital and dividends

Ordinary shares are classified as equity. Dividends on ordinary shares are recognized in equity in the period in which they are declared. Dividends payable are recognized as an appropriation of profit in the period in which they are declared (Notes 17 and 29).

Taxes on income

Taxes include current period income taxes and deferred taxes.

Current period income tax

Current year tax liability consists of tax liability on the taxable income calculated according to currently enacted tax rates and to the effective tax legislation as of statement of financial position date.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira (“TRY”) unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Deferred tax

Deferred income tax is provided, using the liability method, for temporary differences arising between the tax bases of assets and liabilities and their carrying values for financial reporting purposes. Tax bases of assets and liabilities comprise of the amounts that will affect the future period tax charges based on the tax legislation. Currently enacted tax rates, which are expected to be effective during the periods when the deferred tax assets will be utilized or deferred tax liabilities will be settled, are used to determine deferred income tax.

Deferred tax liability is calculated on all taxable temporary differences whereas deferred tax assets are recognized for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporarily differences can be utilized. Carrying values of deferred tax assets are decreased to the extent necessary, if future taxable profits are not expected to be available to utilize deferred tax assets partially or fully.

Deferred tax assets and deferred tax liabilities related to income taxes levied by the same taxation authority are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities (Note 24).

Current and deferred tax

Current and deferred taxes except those which are either related to the items directly recognized in the equity as receivable or payable (which, in such cases, the deferred tax regarding the related items are also recognized directly in the equity) or those which result from the initial recognition of an enterprise merger are recognized as income or loss in the income statement.

Revenue recognition

The Company adopted TFRS 15 “Revenue From Contracts with Customers” from 1 January 2018 which proposes a five step model framework mentioned below for recognizing the revenue.

- Identification of customer contracts,
- Identification of performance obligations,
- Determination of transaction price in the contract,
- Allocation of price to performance obligations,
- Recognition of revenue when the performance obligations are fulfilled.

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ENDED 1 JANUARY - 31 MARCH 2021**

(Amounts expressed in thousands of Turkish Lira (“TRY”) unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Revenue recognition (Continued)

The Company recognized revenue from its customers only when all of the following criteria are met:

- The parties to the contract have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform their respective obligations,
- Company can identify the payment terms for the goods or services to be transferred,
- The contract has commercial substance,
- It is probable that Company will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer.

Goods & services sales

Revenue comprises the invoiced value for the sale of goods and services. Revenues are recognized on an accrual basis at the fair values incurred or to be incurred when the goods are delivered, the risks and rewards of ownership of the goods are transferred, when the amount of revenue can be reliably measured and it is probable that the future economic benefits associated with the transaction will flow to the entity.

For domestic vehicle and spare parts sales, significant risk and rewards are transferred to the buyer when goods are delivered and received by the buyer or when the legal title is passed to the buyer. But if the Company makes a sales agreement with buyback commitment, which shall most likely be applied, the sales made in this scope are not recognized as revenue and monitored under “Other Non-Current Liabilities” (Note 31). Sales, which are subject to buyback commitment, are evaluated as operating lease and monitored as deferred income through allocating the difference between the price paid by the customers and their buyback price to leasing period. (Note 30). The revenue recognised on lease revenue for the periods over 1 year is recognized as “Long term deferred revenue” (Note 30). The vehicles with repurchase commitments are classified in tangible assets (Note 10). The vehicles are amortised during the repurchase commitment period. For export sales significant risk and rewards are transferred to the buyer on FAS, “Final Assignment to Ship” terms. Exported service sales are recorded when the service is delivered and the amount of revenue can be measured reliably.

Net sales represent the invoiced value of goods shipped less sales returns. When the arrangement effectively constitutes a financing transaction, the fair value of the consideration is determined by discounting all future receipts using an imputed rate of interest. The difference between the fair value and the nominal amount of the consideration is recognized as interest income on an accrual basis (Notes 18 and 21).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Revenue recognition (Continued)

When another party is involved in providing goods or services to a customer, the group determines whether the nature of its promise is a performance obligation to provide the specified goods or services itself or to arrange for the other party to provide those goods or services. The Company is a principal if it controls a promised good or service before the Company transfers the good or service to a customer. When a Company that is a principal satisfies a performance obligation, it recognizes as revenue the gross amount of consideration which it expects to be entitled to in exchange for those goods or services. The Company is an agent if its performance obligation is to arrange for the provision of goods or services by another party.

The Company is an agent if the performance obligation is to act as an intermediary for the provision of goods or services by other parties and does not reflect the revenue for the performance obligation to the financial statements.

The Company pays customer premiums to its dealers based on their performance results. Amounts calculated as of the balance sheet date are recognized in other payables in the balance sheet and in revenue as discounts in revenue in the statement of profit or loss

The Company provides legal warranty commitment to its customers depending on the type of goods and the location of sale between 2-3-4 years. These legal warranty commitments are mandatory by regulations, have not a separate price apart from the good and are not separately sold.

Revenue from extended warranty and maintenance package

The Company sells extended warranty to its customer for the period after the termination of legal warranty provided for all goods. The price of extended warranty and maintenance package are determined separately from the price of the goods and it is a separate performance obligation in the contract. Therefore, the Company treats the service that will be provided due to the sale of extended warranty as a separate performance obligation.

The Company determines at contract inception whether it satisfies the performance obligation over time or satisfies the performance obligation at a point in time. The Company delivers the control of services related to the sale of extended warranty and maintenance packages over time and it fulfills the performance obligation of those over time. Therefore, Company measures the delivery status of its performance obligation and recognize revenue in the consolidated financial statements accordingly.

Dividend and interest income

Dividend income from the stock investments are recorded when the stockholders become entitled to receive a dividend. Interest income is realized on a time period basis and the accrued income is determined by taking into account the valid interest rate and the interest rate that is to be effective until its maturity date.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Foreign currency transactions and balances

Transactions in foreign currencies during the year have been translated at the exchange rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies have been translated into TRY at the Central Bank of Turkey exchange rates prevailing at the statement of the financial position dates. Foreign currency exchange gains or losses arising from the settlement of such transactions and from the translation of monetary assets and liabilities are recognized under the other operating income/expenses and financial income/expense in the statement of profit or loss (Notes 21, 22, 23 and 27).

Foreign currency exchange rates used by the Company at the time of statement of financial position dates are as follows:

	TRY/USD	TRY/EUR
31 March 2021	8.3260	9.7741
31 December 2020	7.3405	9.0079
31 March 2020	6.5160	7.2150

Financial instruments and financial risk management

Credit risk

Ownership of financial assets involves the risk that counterparties may be unable to meet the terms of their agreements. All trade receivables are due mainly from dealers and related parties. The Company has established effective control procedures over its dealers and the credit risk arising from transactions with such dealers is regularly monitored by management and the aggregate risk to any individual counterparty is limited. The Company covered its credit risk from domestic vehicle sales to dealers by setting credit limits for dealers through arranged banks and collects its trade receivables from banks at the due date through the use of Direct Debit System. The use of DDS for receivables from dealers is an effective way to decrease the credit risk.

Bank letters of collaterals received from dealers for the exceeding part of DDS limit, regarding domestic vehicle sales and spare part sales is another method in the management of the credit risk (Note 7).

Conditions are specified in the business agreements with Ford Motor Company. Receivables from Ford Motor Company and its subsidiaries are collected in 14 days for export vehicle sales regularly. Receivables from Ford Motor Company and its subsidiaries, except vehicle sales, are collected in 45 days in average. The collection of receivables resulting from export sales to customers other than Ford Motor Company is secured with letter of credit, letter of guarantee or cash payment.

Price risk

The Company is exposed to equity securities price risk because of investments classified on the statement of financial position as financial assets at fair value through other comprehensive income. The Company limits the financial assets at fair value through other comprehensive income in order to manage the price risk arising from investments in equity securities.

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(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Financial instruments and financial risk management (Continued)

Liquidity risk

Prudent liquidity risk management includes maintaining sufficient cash and marketable securities, the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions. The risk of funding current and future debt requirements is managed by having an adequate number of quality loan providers constantly available. The Company management keeps cash, credit commitment and factoring capacity to maintain 21 days cash outflows to manage the liquidity risk. The Company maintains a credit commitment amounting to Euro 100 million and factoring agreement amounting to Euro 120 million in case a requirement for use arises.

Interest rate risk

Management uses short-term interest bearing financial assets to manage the maturities of interest bearing assets and liabilities. The Company makes limited use of interest rate swaps, to hedge its floating rate borrowings, if needed.

Capital risk management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Company monitors capital on the basis of the "net financial debt to earnings before interest tax and depreciation". This ratio is calculated as net financial debt divided by EBITDA (earnings before interest tax and depreciation) of four quarters. Net financial debt is calculated as total short and long term borrowings minus cash and cash equivalents. Company management, this ratio is expected not to exceed 3,5.

	31 March 2021	31 December 2020
Net financial debt	1,815,167	(43,199)
EBITDA	6,682,897	5,722,236
Net financial debt / EBITDA (*)	0.27	(0.01)

(*) EBITDA (Earnings before tax depreciation and interest) covering the last four quarters.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Fair value of financial instruments

The Company measures derivatives and financial assets whose fair value changes reflected into other comprehensive income at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

§ The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Financial assets

Foreign currency balances are translated into TRY at the exchange rates prevailing at the balance sheet date. These balances are estimated to be close to the book value. Certain financial assets, including cash and cash equivalents, are carried at cost and are considered to approximate their respective carrying values due to their short-term nature. The carrying values of trade receivables along with the related allowances for uncollectibility are estimated to be their fair values.

Financial liabilities

Bank borrowings are recorded over their fair value of which the transaction costs are discounted. In the following periods, they are evaluated and recognized with their discounted costs by using the effective rate of interest method. The fair values of other monetary liabilities are considered to approximate their respective carrying values due to their short-term nature.

Cash flow hedge accounting

Hedges of exposures to variability in cash flows that are attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction and could affect profit and loss are designated as cash flow hedges by the Company.

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(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Fair value of financial instruments (Continued)

Changes in the fair value of derivatives, designated as cash flow hedges and qualified as effective, are recognised in equity as "hedging reserves". Where the forecasted transaction or firm commitment results in the recognition of a non-financial asset or of a liability, the gains and losses previously recognised under equity are transferred from equity and included in the initial measurement of the cost of the asset or liability. Otherwise, amounts recognised under equity are transferred to the income statement in the period in which the hedged firm commitment or forecasted transaction affects the income statement. If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or losses previously recognised in equity are transferred to the income statement. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remains in other comprehensive income until the forecast transaction or firm commitment affects profit or loss.

The Company has entered into swap transactions in order to manage its interest rate risk. Swap transactions are initially recognized at fair value on the date the derivative contract is entered into and subsequently remeasured at fair value. The fair value of interest swap contracts is determined by using valuation methods based on observable data in the market.

Derivative financial instruments are initially recognized at the transaction cost reflecting the fair value at the date of the contract is entered into and are subsequently measured at fair value. Derivative financial instruments are recognized as assets if the fair value is positive and as liabilities when the fair value is negative. The fair value differences of the Company are reflected in derivative financial instruments and consist of forward foreign currency purchase and sale contracts. Fair value is determined using valuation methods based on observable market data.

Investments accounted for by the equity method

Under the equity method, the investment in an associate or joint venture is initially recognized at cost. The carrying amount is increased or decreased to recognise the investor's share of profit or loss of the investee after the date of the acquisition. The investor's share of profit or loss of the investee is recognised in the investor's profit or loss. Distributions (dividends etc.) received from an investee reduce the carrying amount of the investment. Adjustments to the carrying amount are necessary for the change in the investor's proportionate interest in the investee arising from changes in the investee's other comprehensive income. Such adjustments include revaluation of property, plant and equipment or foreign currency translation differences. The investor's proportionate interest in the investee arising from changes are accounted in the investee's other comprehensive income.

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(Amounts expressed in thousands of Turkish Lira (“TRY”) unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Investments accounted for by the equity method (Continued)

Borrowings and borrowing costs

Borrowings are recognized initially at the proceeds received, net of transaction costs incurred. In subsequent periods, borrowings are stated at amortized cost using the effective yield method; any difference between proceeds (net of transaction costs) and the redemption value is recognized in the statement of profit or loss over the period of the borrowings (Note 6). With respect to assets which take long time to get ready for use and sale, borrowing costs related to production or construction are integrated to the cost of the asset. The borrowing costs include other costs incurred due to borrowing and interest.

Provision for employee benefits

a) Defined benefit plan

Provision for employee benefits represent the present value of the estimated total reserve of the future probable obligation of the Company arising from the retirement of the employees or reasons except for resignation and behaviours stated in labour law, calculated in accordance with the Turkish Labour Law (Note 15). According to the amendments on TAS 19 “Employee Benefits”, the actuarial (gain)/loss of employee benefits are recognized under other comprehensive income.

b) Defined contribution plan

The Company is obliged to pay social insurance contributions to the Social Security Institution. No other obligation exists as long as the Company pays these premiums. These premiums are reflected to the personnel expenses when they are accrued (Note 15).

c) Other employee benefits

“Long- term provisions for employee benefits” are composed of the unused vacation days accrued in the period incurred and if the impact is material, it is also discounted.

Provisions

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made. If the provision amount decreases, in the case of an event occurring after the provision is accounted for, the related amount is classified as other income in the current period.

Provisions for sales premium

Provision for dealer stock sales premium expenses is accounted based on the last approved sales premium programme (Note 13).

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(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Provisions (Continued)

Warranty provisions

Warranty expenses are recognized on an accrual basis for amounts estimated based on prior periods' realization. The Company has reclassified warranty reserves to be expected to be realized in one year as current provision (Note 13).

Research and development expenses

Research expenditure is recognized as an expense as incurred. Costs, except for listed below are classified as development expenditures and recognized as expense as incurred:

- If the cost related to the products can be defined and only if the cost can be measured reliably,
- If the technological feasibility can be measured,
- If the good will be sold or will be used within the Company,
- If there's a potential market or can be proved that it is used within the Company,
- If necessary technological, financial and other resources can be provided to complete the project.

Development costs previously recognized as expense are not recognized as an asset in a subsequent period. Development costs that have been capitalized are amortized from the commencement of the commercial production of the product on a straight-line basis over the project lifetime. Impairment test for the assets is performed annually within the recognition period of the development expenditures in progress (Note 11).

Related parties

Parties are considered related to the company (reporting entity) if;

(a) A person or close member of that person's family is related to a reporting entity:

If that person,

- (i) has control or joint control over the reporting entity,
- (ii) has significant influence over the reporting entity or,
- (iii) is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Related parties (Continued)

(b) An entity is related to a reporting entity if any of the following condition applies:

- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

The Company defines its key management personnel as board of directors' members, general managers, assistant general managers and directors reporting directly to the general manager (Note 26).

Earnings per share

Earnings per share disclosed in the statement of profit or loss are determined by dividing net earnings by the weighted average number of shares that have been outstanding during the related year concerned. In Turkey, companies can increase their share capital by making a pro-rata distribution of shares ("bonus shares") to existing shareholders from retained earnings and the revaluation surplus. For the purpose of earnings per share computations, the weighted average number of shares outstanding during the year has been adjusted in respect of bonus shares issues without a corresponding change in resources, by giving them retroactive effect for the year in which they were issued and for each earlier year (Note 25).

Reporting of cash flows

In the statement of cash flows, cash flows during the period are classified under operating, investing or financing activities.

The cash flows raised from operating activities indicate cash flows due to the Company's operations.

The cash flows due to investing activities indicate the Company cash flows that are used for and obtained from investments (investments in property, plant and equipment and financial investments).

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Reporting of cash flows (Continued)

The cash flows due to financing activities indicate the cash obtained from financial arrangements and used in their repayment. Cash and cash equivalents include cash and bank deposits and the investments that are readily convertible into cash and highly liquid assets with less than three months to maturity (Note 4).

Contingent assets and liabilities

Possible assets or obligations that arise from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company are not included in the financial statements and treated as contingent assets or liabilities (Note 13).

Subsequent events

Subsequent events and announcements related to net profit or even declared after other selective financial information has been publicly announced; include all events that take place between the statement of financial position date and the date when the statement of financial position is authorized for issue. In the case that events requiring an adjustment to the financial statements occur subsequent to the statement of financial position date, the Company makes the necessary corrections on the financial statements (Note 36).

Offsetting

Financial assets and liabilities are offset when there is a legal basis, intention to disclose net amount of related assets and liabilities or obtaining an asset that follows the settlement its liability.

Government grants and incentives

Government grants and incentives are recognized at fair value when there is assurance that these grants and incentives will be received and the Company has met all conditions required. Government grants and incentives regarding the capitalized projects, costs are recognized by netting from costs of property, plant and equipment and intangible assets. Incentives which are not subject to assets are shown as other income in the income statement.

TFRS 16 "Leases" Standard

The Company applied first time application requirements of TFRS 16 "Leases" out of the new standards, amendments and interpretations effective from 1 January 2019 in line with the requirement of transition of the related standards.

Company - As a Lessee

At inception of a contract, the Company shall assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration.

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(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Company - As a Lessee (Continued)

To assess whether a contract conveys the right to control the use of an identified asset for a period of time, the Company shall assess whether, throughout the period of use, the customer has both of the following:

- The contract includes an identified asset (identification of an asset in a clear or implicitly specified form in the contract),
- A capacity portion of an asset is an identified asset if it is physically distinct and represents substantially all of the capacity of the asset (the asset is not an identified asset if the vendor has a fundamental right to substitute the asset for the duration of its use and obtain an economic benefit from it),
- The Company has the right to obtain almost all of the economic benefits that will be derived from the use of the identified asset.
- The right to direct the use of the identified asset. The Company has the right to direct the use of an identified asset throughout the period of use only if either:
 - a) The Company has the right to direct how and for what purpose the asset is used throughout the period of use
 - b) The relevant decisions about how and for what purpose the asset is used are predetermined and:
 - i. The Company has the right to operate the asset (or to direct others to operate the asset in a manner that it determines) throughout the period of use, without the supplier having the right to change those operating instructions or
 - ii. The Company designed the asset (or specific aspects of the asset) in a way that predetermines how and for what purpose the asset will be used throughout the period of use

The Company recognizes right of use asset and lease liability at the start date of lease after evaluation of aforementioned criterias.

Right of use asset

At the commencement date, the Company shall measure the right-of-use asset at cost. The cost of the right-of-use asset shall comprise:

- a) The amount of the initial measurement of the lease liability,
- b) Any lease payments made at or before the commencement date, less any lease incentives received,
- c) Any initial direct costs incurred by the Company,
- d) An estimate of costs to be incurred by the Company in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

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(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Company - As a Lessee (Continued)

To apply a cost model, the Company shall measure the right-of-use asset at cost:

- a) Less any accumulated depreciation and any accumulated impairment losses and
- b) Adjusted for any remeasurement of the lease liability

The Company shall apply the depreciation requirements in TAS 16 Property, Plant and Equipment in depreciating the right-of-use asset.

The Company shall apply TAS 36 Impairment of Assets to determine whether the right-of-use asset is impaired and to account for any impairment loss identified.

Lease liability

At the commencement date, the Company shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined incremental borrowing interest rate shall be used for discounting.

At the commencement date, the lease payments included in the measurement of the lease liability comprise the following payments for the right to use the underlying asset during the lease term that are not paid at the commencement date:

- a) Fixed payments, less any lease incentives receivable;
- b) Variable lease payments that depend on an index or a rate, initially measured using the index or Rate as at the commencement date
- c) Payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

After the commencement date, the Company shall measure the lease liability by:

- a) Increasing the carrying amount to reflect interest on the lease liability,
 - b) Reducing the carrying amount to reflect the lease payments made and
- Remeasuring the carrying amount to reflect any reassessment or lease modifications, or to reflect revised in-substance fixed lease payments.

Extension and early termination options

The lease liability is determined by considering the extension and early termination options in the contracts. Most of the extension and early termination options included in the contracts are composed of the options that are jointly applicable by the Company and the lessor. The Company determines the lease term by the extension of the lease, if such extension and early termination options are at the Company's discretion and the use of the options is reasonably certain. If there is a significant change in the circumstances, the evaluation is reviewed by the Company.

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.3 Summary of significant accounting policies (Continued)

Financial assets (Continued)

Company - As a Lessee (Continued)

Variable lease payments

Lease payments arising from some of the Company's lease agreements consist of variable rent payments. These variable lease payments, which are not included in TFRS 16, are recorded as rent expense in the related period in the income statement.

Practical expedient

Contracts for short-term lease agreements with a rental period of less than 12 months and information technology equipment leases (mainly printers, laptops, mobile telephones, etc.), which are determined as low value by the Company, have been evaluated under the exception of the TFRS 16 Leases Standard and these payments are recognized as an expense in the period in which they are incurred.

Company - As Lessor

The Company has no significant activity as a lessor.

2.4 Important Developments Regarding the Current Period

Due to the epidemic of COVID-19, which affects the whole world, the slowdown in economic activities, supply, production and sales in the country and sector where the Company operates and in the countries where the sales are made in parallel with the developments in general economic activities. There have been disruptions in their processes.

In this context, production activities were temporarily suspended, especially during the periods when curfews were imposed. In this process, the necessary actions were taken by the Company management to minimize the possible effects of COVID-19 on the Company's activities and financial status.

After the Covid-19 pandemic, which has affected the whole world since the first quarter of 2020, due to the increasing demands of many sectors for electronic components (microchips), there are difficulties in the supply of in-vehicle electronic components, which have been used more intensely in the automotive sector in recent years.

Our main partner, Ford Motor Company, works with its global suppliers to ensure the efficient use of materials belonging to electronic components by giving priority to the solution of the problem and main production lines. In this context, production was suspended for six days from April 3, 2021 to April 9, 2021, due to the restrictions in the procurement of some parts, where microchip use is intense, at our Gölcük and Yeniköy Plants located in Kocaeli .

However, additional supply problems arose with semiconductor materials caused by earthquake and fire in Japan. With the effect of this development, it has been decided to suspend production at our Gölcük Plant between 19 April and 13 June, by bringing forward our annual planned summer shutdown. During this period maintenance will be carried out and our production lines will be rearranged in preparation for new investments. Production continues in our Yeniköy and Eskişehir plants.

The effects of production loss caused by the suspension of production is reduced by the increase in production pace in the following months, therefore, our total production guidance for the year 2021, is expected to remain within the previously announced range.

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.4 Important Developments Regarding the Current Period (Continued)

COVID-19 effect of the need to continue with the world as well as in how much time in Turkey, can not be estimated yet clear is how much can be spread; As the severity and duration of the effects become clearer, it will be possible to make a more clear and healthy assessment for the medium and long term. However, while preparing the financial statements dated 31 March 2021, the possible effects of the COVID-19 outbreak were evaluated and the estimates and assumptions used in the preparation of the financial statements were reviewed. In this context, the Company has tested possible impairments in the financial assets, stocks, tangible assets in the financial statements dated 31 March 2021 and no impairment has been identified.

2.5 Accounting policies, changes in accounting estimates and errors

As disclosed in Material Event Disclosure dated 22 February 2021, as a result of the internal control investigation carried out in our company; the Receivables Team Leader and the employee who follows dealer receivables, have been determined to have made irregularities on dealer current accounts and the dealer limits in the Direct Debit System, reporting dealer receivables and risks different than they are and as a result committed an act of misconduct. In this respect a criminal complaint has been filed against these persons with the charges of misappropriation, their employment contracts have been terminated immediately and also a lawsuit has been filed for compensating TRY 247,800– due to receivables risk identified as of date of disclosure – while reserving the right to claim further damages. It was publicly shared that the investigation related to this case was ongoing.

In the meantime, internal audit investigation on the subject continued, detailed examinations were initiated within the framework of the forensic audit agreement signed with an independent institution, legal processes were followed, and negotiations were held with dealers to recognize and pay their debts.

At the current stage, within the framework of the information we have as of today, it is estimated that our possible receivable risk related to the subject may be between TL 231,000 and TL 336,000, and provision for doubtful receivables in the amount of TL 336,000 has been accounted for due to the conservatism principle. Independent institution review, negotiations with dealers and legal processes are ongoing, and according to these developments, our risk of receivables and the provision for doubtful receivables may change.

As a result of the actions taken and the evaluations made after the detection of the misconduct, the relevant provision has been evaluated as a prior period error in accordance with TAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors".

In this context, the related doubtful receivable provision amounting to TL 336.000 has been adjusted retrospectively with the deferred tax effect of 67.200 TL (net 268.800 TL) without being associated with the current period results.

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(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.5 Accounting policies, changes in accounting estimates and errors (Continued)

Determination of the effects of the aforementioned error on the comparative information presented in the prior years and periods requires making assumptions about the payment power of counterparties in the relevant periods, as well as the receivables, collateral and receivable risk information in the relevant periods, and how the evaluations of the company management in the relevant periods would be. Within the framework of the information we have at the current stage, it has not been possible to make this determination reliably for the past periods.

Where it is impracticable to determine the cumulative effect of retrospective application or restatement to all prior periods, an entity should adjust the comparative information from the earliest practicable date.

The Company has corrected the aforementioned adjustments within the retained earnings for the earliest period for which retrospective restatement is practicable which is 1 January 2021 in accordance with the "Limitations on Retrospective Restatement" referred to in TAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors". Comparative information has not been restated in that respect. The effects of the aforementioned adjustments on the statement of financial position as of 31 March 2021 are presented below, and this correction does not have an effect on the statement of profit or loss and statements of cash flow. When the company management completes the studies on the subject and if it becomes practicable to determine the period-specific effects on comparative information, the relevant prior periods will be corrected retrospectively.

The reconciliation of the provision for doubtful receivables and opening balance as of 1 January 2021 is as follows;

1 January 2021

Provision for doubtful receivables (previously reported)	(4,533)
Correction in retained earnings	(336,000)
Provision for doubtful receivables (restated)	(340,533)

The reconciliation of deferred tax assets and opening balance as of 1 January 2021 is as follows:

1 January 2021

Deferred tax assets (previously reported)	954,246
Correction in retained earnings	67,200
Deferred tax assets (restated)	1,021,446

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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2. BASIS OF PRESENTATION OF FINANCIAL STATEMENTS (Continued)

2.5 Accounting policies, changes in accounting estimates and errors (Continued)

The effects of these corrections on the Company's retained earnings as of 1 January 2021 are as follows:

1 January 2021

Retained earnings - (previously reported)	3,467,929
Trade receivables	(336,000)
Deferred tax effect	67,200
Retained earnings - (restated)	3,199,129

2.6 Significant accounting estimates and decisions

The preparation of financial statements require management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting year. Actual results could differ from those estimates.

- (a) In calculation of the employee benefit provision actuarial assumptions relating to turnover ratio, discount rate and salary increase are used. The details regarding the calculation are disclosed under provision for employee benefits (Note 15).
- (b) In determination of the impairment of trade receivables, the factors such as debtor credibility, historical payment performance and debt restructuring is considered (Note 7).
- (c) Discounted inventory price list is used to calculate inventory impairment. Where the sales price cannot be predicted, technical personnel's opinion and inventory waiting time is considered. If expected net realizable value is less than cost, the Company should allocate provisions for inventory impairment (Note 9).
- (d) In determination of the legal case provisions, the possibilities of losing the case and the liabilities that will arise if the case is lost is evaluated by the Company's Legal Counsellor and by the Management team taking into account expert opinions. The management determines the amount of the provisions based on the best forecasts
- (e) In calculation of the warranty provision, the Company considers the historical warranty expenses incurred addition to planned technical and financial improvements to estimate the possible warranty expense per vehicle. Provision calculations are realistically performed and based on vehicle quantity, warranty period and historical claims (Note 13).
- (f) Deferred tax assets are recognized when the occurrence of taxable profit is probable in the forthcoming years. Deferred tax asset is calculated over any temporary differences in cases when the occurrence of taxable profit is probable, taken into consideration of tax advantages obtained within the context of investment incentive certificates. Deferred tax asset is recorded as of 31 March 2019 and 31 December 2019 since presumptions that the Company will have taxable profit in the forthcoming periods are found to be sufficient (Note 24).
- (g) The Company recognizes depreciation and amortization for its property, plant and equipment and intangibles by taking into account their useful lives that are stated in Note 2 (Notes 10 and 11).

The company capitalizes ongoing development expenditures and evaluates whether there is an annual depreciation of these capitalized assets. As of 31 March 2021 and 31 December 2020, there is no impairment of capitalized development expenses (Note 11).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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3. SEGMENT REPORTING

The Company, which is incorporated and domiciled in Turkey, has primary operation of manufacturing, assembling, importing and selling motor vehicles and spare parts. The Company's operating segments, nature and economic characteristics of products, nature of production processes, classification of customers in terms of risk for their products and services and methods used to distribute their products are similar. Furthermore, the Company structure has been organized to operate in one segment rather than separate business segments. Consequently, the business activities of the Company are considered to be in one operating segment and the operating results, resources to be allocated to the segment and assessment of performance are managed in this respect.

4. CASH AND CASH EQUIVALENTS

The maturity period of time deposits is up to three months and there is no blockage/restriction on cash and cash equivalents. The weighted average interest rate for foreign currency denominated time deposits is 0.83% (31 December 2020: 2.34%) and the weighted average interest rate for the TRY time deposits is 18.51% (31 December 2020: 17.68%).

	31 March 2021	31 December 2020
Banks - TRY time deposits	6,439,805	7,401,123
Banks - foreign currency time deposits	2,669,183	521,769
Banks - TRY demand deposits	76,594	147,795
Banks - foreign currency demand deposits	6,350	2,942
Cash and cash equivalents in the cash flow statement	9,191,932	8,073,629
Interest income accrual	64,543	50,444
	9,256,475	8,124,073

5. FINANCIAL ASSETS

	31 March 2021		31 December 2020	
	Ownership rate (%)	Amount	Ownership rate (%)	Amount
Financial assets at fair value through other comprehensive income				
Otokar Otomotiv ve Savunma Sanayi A.Ş. (Otokar) (*)	0.59	51,024	0.59	44,767
		51,024		44,767

(*) The Company's shareholding in Otokar was stated at market value at 31 March 2021 and 31 December 2020 which is assumed to approximate its fair value.

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ENDED 1 JANUARY - 31 MARCH 2021**

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6. FINANCIAL LIABILITIES**Short-term financial liabilities****Bank borrowings**

	31 March 2021		31 December 2020	
	Ownership rate (%)	Amount	Ownership rate (%)	Amount
- EUR	0.48	3,338,197	0.78	1,092,965
- TRY	8.52	1,130,783	8.34	1,147,984
		4,468,980		2,240,949

Short-term portion of long-term financial liabilities**Bank borrowings**

- EUR	1.96	1,966,700	1.82	1,660,704
		1,966,700		1,660,704

Lease liabilities

- EUR	4.70	23,543	4.68	20,158
- TRY	23.78	11,601	23.71	11,070
		35,144		31,228
		2,001,844		1,691,932
Total short-term financial liabilities		6,470,824		3,932,881

Long-term financial liabilities**Bank borrowings**

	31 March 2021		31 December 2020	
	Effective interest rate (%)	Amount	Effective interest rate (%)	Amount
- EUR	1.86	4,557,490	1.76	4,096,515
		4,557,490		4,096,515

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6. FINANCIAL LIABILITIES (Continued)**Lease liabilities**

	31 March 2021		31 December 2020	
	Effective interest rate (%)	Amount	Effective interest rate (%)	Amount
- EUR	4.84	24,747	4.80	29,732
- TRY	21.93	18,581	22.22	21,746
		43,328		51,478
Total long-term financial liabilities		4,600,818		4,147,993

The payment schedules of long-term bank borrowings as of 31 March 2021 and 31 December 2020 are as follows:

Payment period	31 March 2021	31 December 2020
2022	1,928,066	1,829,182
2023	1,372,690	1,115,096
2024	536,042	491,471
2025	367,368	336,818
2026	353,324	323,948
	4,557,490	4,096,515

The letters of bank guarantee given to financial institutions in connection with borrowings amounting to TRY4,182,530 (31 December 2020: TRY1,458,383) (Not 13).

The movement of financial liabilities as of 31 March 2021 and 2020 is as follows:

	2021	2020
1 January	8,080,874	6,208,046
Cash inflows from borrowing	2,382,360	2,240,355
Cash outflows from borrowing	(260,035)	(1,247,854)
Cash outflows related to debt payments arising from lease agreements	(11,743)	(12,618)
Unrealised foreign exchange differences	852,678	501,604
Change in accrual of interest	22,877	13,353
Changes in TFRS 16 - lease liabilities	4,631	4,945
31 March	11,071,642	7,707,831

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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7. TRADE RECEIVABLES AND PAYABLES

	31 March 2021	31 December 2020
Short - term trade receivables		
Trade receivables	1,853,426	2,578,872
Doubtful receivables	340,533	4,533
Less: unearned credit finance income	(29,047)	(32,629)
	2,164,912	2,550,776
Less: provision for doubtful receivables (*)	(340,533)	(4,533)
	1,824,379	2,546,243

(*) Note 2.5 Accounting policies are explained in Accounting policies, changes in accounting estimates and errors.

The average turnover of receivables related to vehicle sales to domestic distributors is 25 days (31 December 2020: 25 days), domestic sales of spare parts turnover is 70 days (31 December 2020: 70 days) and discounted by 1.66% monthly effective interest rate (31 December 2020: 1.49%).

The collection of receivables from export sales other than Ford Motor Company is kept under uarantee with letter of credit, letter of guarantee, export credit insurance, Ford credit limit or upfront cash collection.

	31 March 2021	31 December 2020
Long - term trade receivables		
Deposits and guarantees given	4,266	3,950
	4,266	3,950

	31 March 2021	31 December 2020
Trade payables		
Trade payables	6,079,742	6,624,233
Less: unearned credit finance expense	(62,955)	(54,779)
	6,016,787	6,569,454

The average turnover of trade payables is 60 days (31 December 2020: 60 days) and discounted by 1.66% monthly effective interest rate (31 December 2020: 1.49%).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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7. TRADE RECEIVABLES AND PAYABLES (Continued)

The maximum exposure of the Company to credit risk as of 31 March 2021 and 31 December 2020 is as follows:

31 March 2021	Trade receivables		Other receivables		Deposit in bank
	Related party	Other	Related party	Other	
The maximum of credit risk exposed at the reporting date (Note 26, 7, 8, 4)	3,812,347	1,824,379	-	11,501	9,191,932
- The maximum of credit risk covered by guarantees	235,000	1,723,924	-	-	-
Net book value of the financial assets that are neither overdue nor impaired	3,731,130	1,730,407	-	11,501	9,191,932
Net book value of financial assets that are overdue but not impaired	81,217	93,972	-	-	-
- Amount of risk covered by guarantees	-	35,788	-	-	-
Net book value of impaired assets	-	-	-	-	-
- Overdue (gross book value)	-	340,533	-	-	-
- Provision for impairment (-)	-	(340,533)	-	-	-
- Amount of risk covered by guarantees	-	-	-	-	-

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7. TRADE RECEIVABLES AND PAYABLES (Continued)

31 December 2020	Trade receivables		Other receivables		Deposit in bank
	Related party	Other	Related party	Other	
The maximum of credit risk exposed at the reporting date (Note 26, 7, 8, 4)	3,207,939	2,546,243	-	1,457	8,073,629
- The maximum of credit risk covered by guarantees	235,000	2,544,397	-	-	-
Net book value of the financial assets that are neither overdue nor impaired	3,170,095	2,537,594	-	1,457	8,073,629
Net book value of financial assets that are overdue but not impaired	37,844	8,649	-	-	-
- Amount of risk covered by guarantees	-	6,803	-	-	-
Net book value of impaired assets	-	-	-	-	-
- Overdue (gross book value)	-	4,533	-	-	-
- Provision for impairment (-)	-	(4,533)	-	-	-
- Amount of risk covered by guarantees	-	-	-	-	-

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7. TRADE RECEIVABLES AND PAYABLES (Continued)

The aging schedule of receivables that are overdue but not impaired is as follows:

31 March 2021	Trade receivables	
	Related party	Other
1 - 30 days overdue	73,789	6,245
1 - 3 months overdue	4,682	64,940
3 - 12 months overdue	2,409	22,325
1 - 5 years overdue	337	462
	81,217	93,972
Risk covered by guarantees	-	8,173

The Company's overdue related party receivables are related to the long-term engineering service charges and spare parts exports to Ford Motor Company.

31 December 2020	Trade receivables	
	Related party	Other
1 - 30 days overdue	36,091	3,371
1 - 3 months overdue	1,571	2,835
3 - 12 months overdue	182	2,229
1 - 5 years overdue	-	214
	37,844	8,649
Risk covered by guarantees	-	6,803

8. OTHER RECEIVABLES AND PAYABLES

	31 March 2021	31 December 2020
Other receivables		
Other miscellaneous receivables	11,501	1,457
	11,501	1,457
Other payables		
Taxes and funds payable	174,764	84,469
Marketing expense and other expense accruals	14,543	-
Provisions for donations	19,881	-
Sales premium accruals	47,785	42,468
Other	17,041	14,909
	274,014	141,846

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9. INVENTORIES

	31 March 2021	31 December 2020
Raw materials	1,183,340	962,381
Finished goods	838,987	530,107
Goods in transit	774,036	364,172
Import vehicles	95,909	255,241
Vehicle spare parts	337,026	277,493
Spare parts	66,451	57,270
Other	68,508	20,452
	3,364,257	2,467,116
Less: provision for impairment of finished goods and vehicle spare parts	(14,390)	(18,073)
	3,349,867	2,449,043

The allocation of fixed production overheads to finished goods costs of conversion is based on the normal capacity of the production facilities.

The Company has accounted the expenses due to the impairment of inventories as part of cost of sales and the movement in the balance within the year is as follows:

	2021	2020
1 January	18,073	16,665
Change within the period	(3,683)	39
31 March	14,390	16,704

The Company has provided a provision for impairment on the inventories when their net realizable values are lower than their costs or when they are classified as slow-moving inventories. The reversal of provisions has been accounted under cost of sales (Note 18).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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10. PROPERTY, PLANT AND EQUIPMENT

1 January 2021	Land	Land improvements	Buildings	Machine and equipment	Models and moulds	Fixture and furniture	Vehicles (*)	Constructions in progress	Total
Cost	94,929	208,154	1,035,421	3,420,759	3,882,471	543,000	46,990	138,298	9,370,022
Accumulated depreciation	-	(96,865)	(493,050)	(1,748,880)	(2,272,833)	(345,670)	(9,351)	-	(4,966,649)
Net book value	94,929	111,289	542,371	1,671,879	1,609,638	197,330	37,639	138,298	4,403,373

For the period ended 31 March 2021

Opening net book value	94,929	111,289	542,371	1,671,879	1,609,638	197,330	37,639	138,298	4,403,373
Additions	-	2,896	2,143	84,229	18,592	16,584	6,681	42,732	173,857
Transfers	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	-	-	(700)	(6,806)	-	(7,506)
Depreciation charge	-	(1,508)	(7,826)	(46,453)	(129,201)	(9,224)	(2,062)	-	(196,274)
Disposals from accumulated depreciation	-	-	-	-	-	120	1,713	-	1,833
Closing net book value	94,929	112,677	536,688	1,709,655	1,499,029	204,110	37,165	181,030	4,375,283

31 March 2021

Cost	94,929	211,050	1,037,564	3,504,988	3,901,063	558,884	46,865	181,030	9,536,373
Accumulated depreciation	-	(98,373)	(500,876)	(1,795,333)	(2,402,034)	(354,774)	(9,700)	-	(5,161,090)
Net book value	94,929	112,677	536,688	1,709,655	1,499,029	204,110	37,165	181,030	4,375,283

The Company compared the borrowing cost of investment loans in foreign currency to the market loan interest denominated in TRY and foreign exchange differences. No interest costs has been recognized under property, plant and equipment according to the cumulative approach within the context of TAS 23 as of 31 March 2021 (31 December 2020: None)

There is no collateral, pledge or mortgage on tangible assets as of 31 March 2021 and 31 December 2020.

(*) The Company makes a part of its truck sales with buyback commitment and trucks sold in this scope are monitored in "Vehicles" under Property, Plant and Equipment and their cost value amounts to TRY25,351 (31 December 2020: TRY24,242).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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10. PROPERTY, PLANT AND EQUIPMENT (Continued)

1 January 2020	Land	Land improvements	Buildings	Machine and equipment	Models and moulds	Fixture and furniture	Vehicles (*)	Constructions in progress	Total
Cost	12,269	197,442	1,016,609	3,208,085	3,550,828	495,853	89,643	129,687	8,700,416
Accumulated depreciation	-	(90,040)	(462,296)	(1,574,195)	(1,808,122)	(313,714)	(15,501)	-	(4,263,868)
Net book value	12,269	107,402	554,313	1,633,890	1,742,706	182,139	74,142	129,687	4,436,548
For the period ended 31 March 2020									
Opening net book value	12,269	107,402	554,313	1,633,890	1,742,706	182,139	74,142	129,687	4,436,548
Additions	-	1,307	1,169	32,039	62,510	10,017	2,441	13,832	123,315
Transfers	-	-	-	-	-	-	-	-	-
Disposals	-	-	-	(127)	-	(1,437)	(1,908)	-	(3,472)
Depreciation charge	-	(1,728)	(7,751)	(44,328)	(108,338)	(8,541)	(1,457)	-	(172,143)
Disposals from accumulated depreciation	-	-	-	115	-	1,316	395	-	1,826
Closing net book value	12,269	106,981	547,731	1,621,589	1,696,878	183,494	73,613	143,519	4,386,074
31 March 2020									
Cost	12,269	198,749	1,017,778	3,239,997	3,613,338	504,433	90,176	143,519	8,820,259
Accumulated depreciation	-	(91,768)	(470,047)	(1,618,408)	(1,916,460)	(320,939)	(16,563)	-	(4,434,185)
Net book value	12,269	106,981	547,731	1,621,589	1,696,878	183,494	73,613	143,519	4,386,074

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10. PROPERTY, PLANT AND EQUIPMENT (Continued)

The allocation of depreciation expense as of 31 March 2021 and 2020 is as follows:

	31 March 2021	31 March 2020
Cost of production (Note 18)	186,188	162,962
Research and development expenses (Note 19)	4,829	4,714
General administrative expenses (Note 19)	3,796	3,149
Marketing expenses (Note 19)	838	815
Associated with construction in progress	623	503
	196,274	172,143

11. INTANGIBLE ASSETS

1 January 2021	Rights	Development cost	Development cost in progress	Other	Total
Cost	121,228	1,136,844	383,265	7,284	1,648,621
Accumulated amortisation	(91,430)	(645,331)	-	(7,021)	(743,782)
Net book value	29,798	491,513	383,265	263	904,839

For the period ended 31 March 2021

Opening net book value	29,798	491,513	383,265	263	904,839
Additions	1,223	96,076	-	-	97,299
Transfers	-	252,569	(252,569)	-	-
Amortisation charge	(5,587)	(42,553)	-	(41)	(48,181)
Closing net book value	25,434	797,605	130,696	222	953,957

31 March 2021

Cost	122,451	1,485,489	130,696	7,284	1,745,920
Accumulated amortisation	(97,017)	(687,884)	-	(7,062)	(791,963)
Net book value	25,434	797,605	130,696	222	953,957

There is no fully depreciated intangible assets as of 31 March 2021. As of 31 March 2021, there is no capitalized interest costs and foreign exchange differences in accordance with TAS 23 (31 December 2020: None).

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11. INTANGIBLE ASSETS (Continued)

1 January 2020	Rights	Development cost	Development cost in progress	Other	Total
Cost	96,192	1,041,359	281,830	7,903	1,427,284
Accumulated amortisation	(72,035)	(517,310)	-	(6,743)	(596,088)
Net book value	24,157	524,049	281,830	1,160	831,196

For the period ended 31 March 2020

Opening net book value	24,157	524,049	281,830	1,160	831,196
Additions	2,994	86,301	(45,541)	-	43,754
Transfers	-	-	-	-	-
Amortisation charge	(4,733)	(30,795)	-	(72)	(35,600)
Closing net book value	22,418	579,555	236,289	1,088	839,350

31 March 2020

Cost	99,186	1,127,660	236,289	7,903	1,471,038
Accumulated amortisation	(76,768)	(548,105)	-	(6,815)	(631,688)
Net book value	22,418	579,555	236,289	1,088	839,350

The allocation of amortisation charges of intangible assets relating to 31 March 2021 and 2020 is as follows:

	31 March 2021	31 March 2020
Cost of production (Note 18)	43,152	31,553
General administrative expenses (Note 19)	3,947	3,257
Research and development expenses (Note 19)	865	539
Marketing expenses (Note 19)	201	237
Associated with construction in progress	16	14
	48,181	35,600

12. PREPAID EXPENSES

Short term prepaid expenses	31 March 2021	31 December 2020
Advances given for inventories	155,088	188,570
Other prepaid expenses (*)	33,032	33,302
	188,120	221,872

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12. PREPAID EXPENSES (Continued)

Long- term prepaid expenses	31 March 2021	31 December 2020
Advances given for investments (*)	407,399	336,244
Other prepaid expenses	21,243	23,485
	428,642	359,729

(*) Advances given for investments are related to the Company's new vehicle investments TRY119,352 (31 December 2020: TRY148,384 is given to domestic vendors as mould advances and TRY288,047 (31 December 2020: TRY187,860) is given for the new project investments.

13. PROVISION, CONTINGENT ASSETS AND LIABILITIES

The Company recognizes 2, 3 and 4 years of warranty provision for the vehicles sold by dealers for malfunctions described in the sales agreements. Warranty expense provision is estimated by considering vehicles under warranty as of the balance sheet date and warranty claims of vehicles sold in previous years on a model basis.

Short term provisions

	31 March 2021	31 December 2020
Warranty expense provision	156,562	164,132
Provisions for sales premium (*)	54,834	109,113
	211,396	273,245

(*) Provisions for sales premium is composed of expense accruals related with dealer vehicle stock at the reporting date (Note 2).

Long term provisions

	31 March 2021	31 December 2020
Warranty expense provision	224,902	190,084
Provisions for lawsuits	88,868	83,369
	313,770	273,453

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13. PROVISION, CONTINGENT ASSETS AND LIABILITIES (Continued)

The movement of provisions for lawsuits during the period is as follows:

	2021	2020
1 January	83,369	53,838
Paid during the period	(8,045)	(711)
Additions during the period	13,544	6,052
31 March	88,868	59,179

A movement in the warranty expense provision during the period is as follows

	2021	2020
1 January	354,216	209,168
Paid during the period	(39,341)	(41,133)
Additions during the period (Note 19)	66,589	43,451
31 March	381,464	211,486

Letters of guarantee and letters of credit	31 March 2021	31 December 2020
Letters of guarantee given to financial institutions due to bank loans	4,182,530	1,458,383
Letters of guarantee given to customs	102,332	94,670
Letters of guarantees given to other parties	82,786	51,539
	4,367,648	1,604,592

Letters of guarantee given

	31 March 2021		31 December 2020	
	Original currency	TRY amount	Original currency	TRY amount
EUR	437,976	4,280,818	171,957	1,548,967
TRY	86,830	86,830	55,625	55,625
		4,367,648		1,604,592

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13. PROVISION, CONTINGENT ASSETS AND LIABILITIES (Continued)

The allocation of collaterals, pledges and mortgages as of 31 March 2021 and 31 December 2020 as follows:

Collaterals, pledges and mortgages given by the Company	31 March 2021	31 December 2020
A. Total amount of collaterals/pledges/mortgages given for its own legal entity	4,365,846	1,602,947
B. Total amount of collaterals/pledges/mortgages given for participations included in entire consolidation	-	-
C. Total amount of collaterals/pledges/mortgages given to assure debts of third parties, for the purpose of conducting the business activities	1,802	1,645
D. Total amount of other collaterals/pledges/mortgages given		
i Total amount of collaterals/pledges/mortgages given for the parent company	-	-
ii. Total amount of collaterals/pledges/mortgages given for other related companies that do not fall into B and C sections	-	-
iii. Total amount of collaterals/pledges/mortgages given for third parties that do not fall into C section	-	-
	4,367,648	1,604,592

As of 31 March 2021 and 31 December 2020, total amount of the collaterals, pledges and mortgages obtained by the Company are as follows

Letters of guarantee received

	31 March 2021		31 December 2020	
	Original currency	TRY amount	Original currency	TRY amount
TRY	515,174	515,174	302,071	302,071
EUR	20,770	203,008	22,471	202,417
USD	37	308	22	162
		718,490		504,650

Other

The long-term bank borrowing agreements related to the investments require the Company to comply with certain financial ratios. Such financial ratios are met by the Company as of 31 March 2021 and 31 December 2020.

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14. COMMITMENTS

Commitments related with bank loans used by the Company are as follows:

- a) The Company has signed a 1-year loan commitment agreement with İşbank amounting to EUR100,000,000 in 2021. With this agreement the company committed to pass the export value of EUR200,000,000 through its accounts. As of 31 March 2021, this commitment have been fulfilled.
- b) The Company, also committed to Türkiye İhracat Kredi Bankası A.Ş. (Eximbank):
- With 2 years term credit amounting to Euro 44,000,000 used in December 2019 an export amount of Euro 44,000,000,
 - With 2 years term credit amounting to Euro 40,000,000 used in April 2020 an export amount of Euro 40,000,000
 - With 2 years term credit amounting to Euro 23,000,000 used in May 2020 an export amount of Euro 23,000,000
 - With 4 months term credit amounting to Euro 70,000,000 used in December 2020 an export amount of Euro 70,000,000
 - With 4 months term credit amounting to Euro 60,000,000 used in January 2021 an export amount of Euro 60,000,000
 - With 4 months term credit amounting to Euro 90,000,000 used in February 2021 an export amount of Euro 90,000,000
 - With 8 months term credit amounting to Euro 20,000,000 used in February 2021 an export amount of Euro 20,000,000
 - With 2 years term credit amounting to Euro 50,000,000 used in February 2020 an export amount of Euro 50,000,000
 - With 4 months term credit amounting to Euro 50,000,000 used in March 2021 an export amount of Euro 50,000,000.

15. EMPLOYEE BENEFITS

Liabilities for employee benefit obligations

	31 March 2021	31 December 2020
Salaries and social charges payable	108,603	119,836
Social security premiums payable	39,875	90,248
Withholding income tax payable	18,837	72,850
Other	6,426	7,143
	173,741	290,077

Long-term provision for employee benefits

	31 March 2020	31 December 2020
Provision for employment termination benefits	319,254	312,721
Provision for unused vacation pay liability	63,897	48,337
	383,151	361,058

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15. EMPLOYEE BENEFITS (Continued)

Provision for employment termination benefits

There are no agreements for pension commitments other than the legal requirement as explained below.

Under the Turkish Labour Law, the Company is required to pay termination benefits to each employee who has completed one year of service and whose employment is terminated without due cause, or who is called up for military service, dies or retires after completing 25 years of service (20 years for women) and achieves the retirement age (58 for women and 60 for men).

The amount payable consists of one month's salary limited to a maximum of full TRY7,638.96 for each year of service as of 1 January 2021 (1 January 2020: TRY6,730.16)

The liability is not funded, as there is no funding requirement. The provision has been calculated by estimating the present value of the future probable obligation of the Company arising from the retirement of the employees.

TFRS requires actuarial valuation methods to be developed to estimate the Company's obligation under defined benefit plans, accordingly, the following actuarial assumptions were used in the calculation of the total liability:

	31 March 2021	31 December 2020
Net discount rate (%)	4.63	4.63
Turnover rate to estimate the probability of retirement (%)	95.61	95.73

The principal assumption is that the maximum liability for each year of service will increase in line with inflation. Thus the discount rate applied represents the expected real rate after adjusting for the anticipated effects of future inflation. Since the Company calculates the reserve for employee benefits once a year, the maximum amount of full TRY7,638.96 which was effective as of 1 January 2021 (1 January 2020: Full TRY6,730.15) has been used in the calculations.

Movements in the provision for employee benefits during the year are as follows

	2021	2020
1 January	312,721	256,208
Interest cost	10,163	7,686
Current year service cost	5,893	4,967
Paid during the period	(5,462)	(4,848)
Actuarial gains	(4,061)	(6,301)
31 March	319,254	257,712

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15. EMPLOYEE BENEFITS (Continued)

The sensitivity analysis of the assumptions which was used for the calculation of provision for employee benefits as of 31 March 2021 is below:

Sensitivity level	Net discount rate		Turnover rate related to the probability of retirement	
	(%) 0,5 base decrease	(%) 0,5 base increase	(%) 0,5 base decrease	(%) 0,5 base decrease
Rate (%)	(4.1)	(5.1)	95.1	96.1
Change in provision for employee benefits	21,523	(19,685)	(6,728)	7,068

16. OTHER CURRENT ASSETS

	31 March 2021	31 December 2020
VAT to be deducted (*)	921,770	985,386
Prepaid taxes and withholding	61,651	46,483
Other	11,505	22,026
	994,926	1,053,895

(*) VAT to be deducted includes export VAT receivables related to February and March 2021. VAT return for February amounting to TRY441,541 has been collected in April 2021.

17. EQUITY

The composition of the Company's paid-in capital as of 31 March 2021 and 31 December 2020 is as follows:

Shareholders	Share group	31 March 2021	Shareholders percentage (%)	31 December 2020	Shareholders percentage (%)
Koç Holding A.Ş.	B	135,631	38.65	135,631	38.65
Temel Ticaret ve Yatırım A.Ş.	B	2,356	0.67	2,356	0.67
Ford Deutschland Holding GmbH	C	143,997	41.04	143,997	41.04
Vehbi Koç Vakfı	A	2,881	0.82	2,881	0.82
Koç Holding Emekli ve Yardım Sandığı Vakfı	A	3,259	0.93	3,259	0.93
Other (Publicly traded)	A	62,786	17.89	62,786	17.89
		350,910	100	350,910	100
Inflation adjustment to share capital		27,920		27,920	
Inflation adjusted paid in capital		378,830		378,830	

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17. EQUITY (Continued)

Adjustment to share capital represents the restatement effect of cash and cash equivalent contributions to share.

There are 35,091,000,000 unit of shares (31 December 2020: 35,091,000,000 unit) with a nominal value of Kr 1 each

The legal reserves consist of first and second reserves, appropriated in accordance with the Turkish Commercial Code ("TCC"). The TCC stipulates that the first legal reserve is appropriated out of statutory profits at the rate of 5% per annum, until the total reserve reaches 20% of the Company's paid-in capital. The second legal reserve is appropriated at the rate of 10% per annum of all cash distributions in excess of 5% of the paid-in capital. Under the TCC; the legal reserves can be used only to offset losses, unless legal reserve does not exceed at the rate of 50% of the paid-in capital

In accordance with CMB Financial Reporting Standards, the Company classified the above mentioned reserves under "Restricted reserves", the amount of restricted reserves is TRY634,023 as of 31 March 2021 (31 December 2020: TRY410,493).

In accordance with Communiqué numbered II-14.1 "Communiqué on the Principles of Financial Reporting In Capital Markets" ("the Communiqué") announced by the Capital Markets Board of Turkey ("CMB") on 13 June, 2013 which is published on Official Gazette numbered 28676, "Share Capital", "Restricted Reserves" and "Share Premiums" shall be carried at their statutory amount. The valuation differences shall be classified as follows:

- "The difference arising from the "Paid-in Capital" and not been transferred to capital yet, shall be classified under the "Inflation Adjustment to Share Capital";
- The difference due to the inflation adjustment of "Restricted reserves" and "Share premium" and the amount has not been utilized in dividend distribution or capital increase yet, shall be classified under "Retained earnings";

Other equity items shall be carried at the amounts calculated based on TAS. Adjustment to share capital has no use other than being transferred to paid-in share capital.

Listed companies distribute dividend in accordance with the Communiqué No. II-19.1 issued by the CMB which is effective from 1 February, 2014. Companies distribute dividends in accordance with their dividend payment policies settled and dividend payment decision taken in general assembly and also in conformity with relevant legislations. The communiqué does not constitute a minimum dividend rate. Companies distribute dividend in accordance with the method defined in their dividend policy or articles of incorporation. In addition, dividend can be distributed by fixed or variable instalments and advance dividend can be paid in accordance with profit on year-end financial statements of the Company.

In accordance with the Turkish Commercial Code (TCC), unless the required reserves and the dividend for shareholders as determined in the article of association or in the dividend distribution policy of the company are set aside, no decision may be made to set aside other reserves, to transfer profits to the subsequent year or to distribute dividends to the holders of usufruct right certificates, to the members of the board of directors or to the employees; and no dividend can be distributed to these persons unless the determined dividend for shareholders is paid in cash.

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17. EQUITY (Continued)

In accordance with the Ordinary General Assembly Meeting dated as of 17 March 2021, the Company has decided to distribute dividends at the rate of 642% gross (net 545.70%), with a total amount of TRY2,252,842 as full TRY6.42 gross (Kr 545.70 net) for each share with a value of full TRY1 and the Company made the dividend payment in March 2021 (In March 2020 full TRY3.12 of the gross TRY1 share (net Kr 265.20) will be 312% rate TRY1,094,839 cash dividend was distributed).

In accordance with Communiqué No: II-14.1 "Communiqué on the Principles of Financial Reporting In Capital Markets", equity schedule at 31 March 2021 and 31 December 2020 are as follows:

	31 March 2021	31 December 2020
Issued capital	350,910	350,910
Inflation adjustments on capital	27,920	27,920
Share premium	8	8
Gains from financial assets measured at fair value through other comprehensive income	47,544	41,600
Losses on cash flow hedge	(1,734,018)	(1,431,512)
Losses on remeasurements of defined benefit plans	(15,110)	(18,359)
Restricted reserves	634,023	410,493
- Legal reserves	634,023	410,493
Retained earnings (*)	4,917,670	3,467,929
- Inflation adjustment to equity	428,301	428,301
- Extraordinary reserves	4,489,369	3,039,628
Net income for the period	1,819,374	4,194,913
Total equity	6,048,321	7,043,902

(*) Note 2.5 Accounting policies are explained in Accounting policies, changes in accounting estimates and errors.

The readjusted amounts and equity inflation adjustment differences of the historical values shown above for the year ended 31 March 2021 and 31 December 2020 are as follows

31 March 2021	Historical values	Adjusted values	Equity inflation adjustment differences
Issued capital	350,910	378,830	27,920
Legal reserves	634,023	692,776	58,753
Extraordinary reserves	4,489,369	4,858,514	369,145
Share premium	8	361	353
Other reserves	-	50	50
	5,474,310	5,930,531	456,221

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17. EQUITY (Continued)

31 December 2020	Historical values	Adjusted values	Equity inflation adjustment differences
Issued capital	350,910	378,830	27,920
Legal reserves	410,493	469,246	58,753
Extraordinary reserves	3,039,628	3,408,773	369,145
Share premium	8	361	353
Other reserves	-	50	50
	3,801,039	4,257,260	456,221

Inflation adjustment difference in equity can be utilized in issuing bonus shares and in offsetting accumulated losses; the carrying amount of extraordinary reserves can be utilized in issuing bonus shares, cash dividend distribution and offsetting accumulated losses.

Otokar shares which are publicly traded in BIST are valued at their closing price as of 31 March 2021 and 31 December 2020. As of 31 March 2021, fair value change amounting to TRY 5,944 net of deferred tax, (31 December 2020: TRY21,291) is shown in statement of comprehensive income.

The net of tax effects of the changes in the statement of other comprehensive income and the effects of the changes in accumulated income and expense under equity are as follows:

	2021	2020
1 January	(1,408,271)	(687,178)
Gains/(losses) from financial assets measured at fair value through other comprehensive income	5,944	(7,386)
Actuarial gains/(losses)	3,249	5,041
Gains/(losses) on cash flow hedges	(302,506)	(179,912)
31 March	(1,701,584)	(869,435)

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18. REVENUE AND COST OF SALES

	31 March 2021	31 March 2020
Export sales	12,536,606	7,504,365
Domestic sales	4,106,198	2,047,642
Other sales	87,488	43,824
Less: discounts	(476,150)	(229,222)
	16,254,142	9,366,609

Units of vehicle sales

	31 March 2021			31 December 2020		
	Domestic sales	Export sales	Total sales	Domestic sales	Export sales	Total sales
Transit Custom	952	50,416	51,368	1,158	37,456	38,614
Transit	5,406	28,564	33,970	4,650	21,515	26,165
Transit Courier	8,763	5,661	14,424	4,774	7,175	11,949
Passenger vehicles	3,923	16	3,939	3,538	1	3,539
Ford Trucks (Trucks)	1,847	860	2,707	609	393	1,002
Ranger	98	2	100	95	-	95
Transit Connect	181	-	181	144	-	144
	21,170	85,519	106,689	14,968	66,540	81,508

Summaries of cost of production as of 31 March 2021 and 31 December 2020 are as follows:

	31 March 2021	31 March 2020
Raw material cost	(12,335,849)	(7,114,421)
Production overhead costs	(690,301)	(468,719)
Amortization expenses (Notes 10, 11 and 33)	(234,972)	(201,982)
Changes in finished goods	312,606	349,984
Total production cost	(12,948,516)	(7,435,138)
Cost of trade goods sold	(1,237,553)	(859,954)
Total cost of sales	(14,186,069)	(8,295,092)

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19. RESEARCH AND DEVELOPMENT EXPENSES, MARKETING EXPENSES, GENERAL ADMINISTRATIVE EXPENSES

	31 March 2021	31 March 2020
Research and development expenses		
Personnel expenses	(76,825)	(62,569)
Project costs	(19,189)	(20,480)
Mechanization expenses	(17,610)	(20,754)
Depreciation and amortization expenses (Notes 10, 11 and 33)	(5,999)	(5,731)
Other	(9,896)	(11,595)
	(129,519)	(121,129)
	31 March 2021	31 March 2020
Marketing expenses		
Warranty expenses (Note 13)	(66,589)	(43,451)
Personnel expenses	(41,894)	(36,194)
Vehicle transportation expenses	(20,822)	(13,299)
Advertising expenses	(19,751)	(11,803)
Export expenses	(9,818)	(7,855)
Spare parts transportation and packaging expenses	(6,912)	(7,660)
Depreciation and amortization expenses (Notes 10, 11 and 33)	(2,614)	(3,580)
Dealer and service development expenses	(500)	(972)
Other	(40,324)	(34,568)
	(209,224)	(159,382)
	31 March 2021	31 March 2020
General administrative expenses		
Personnel expenses	(64,697)	(47,877)
Grants and donations	(28,986)	(11,129)
Legal, consulting and auditing expenses	(21,466)	(14,396)
Depreciation and amortization expenses (Notes 10, 11 and 33)	(8,133)	(6,886)
Transportation and travel expenses	(4,853)	(3,040)
Duties, taxes and levies expenses	(3,111)	(805)
Repair, maintenance and energy expenses	(2,496)	(2,001)
Organization expenses	(2,316)	(2,082)
New project administrative expenses	(1,246)	(1,081)
Other	(32,743)	(24,435)
	(170,047)	(113,732)

FORD OTOMOTİV SANAYİ A.Ş.**NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD
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20. EXPENSES BY NATURE

The classification of expenses by nature for the periods ended at 31 March 2021 and 2020 is as follows:

	31 March 2021	31 March 2020
Raw material cost	(12,335,849)	(7,114,421)
Cost of trade goods sold	(1,237,553)	(859,954)
Financial expenses	(676,515)	(383,742)
Personnel expenses	(559,653)	(412,385)
Other overhead costs	(314,064)	(202,974)
Other operational expenses	(308,628)	(231,406)
Depreciation and amortization expenses	(251,718)	(218,179)
Other expenses from operating activities	(219,887)	(100,676)
Expenses from investing activities	-	(286)
Changes in inventories	312,606	349,984
Total expenses	(15,591,261)	(9,174,039)

21. OTHER OPERATING INCOME/EXPENSES

	31 March 2021	31 March 2020
Other operating income		
Foreign exchange gains		
related to trade receivables and payables	259,916	152,965
Unearned financial income	95,066	36,689
License income	4,721	2,905
Commission income	4,583	648
Rent income	3,363	2,187
Price difference and claim recovery	2,612	660
Other	10,999	21,004
	381,260	217,058

	31 March 2021	31 March 2020
Other operating expenses		
Unearned financial expense	(177,084)	(79,870)
Foreign exchange losses		
related to trade receivables and payables	(41,180)	(15,150)
Other	(1,623)	(5,656)
	(219,887)	(100,676)

FORD OTOMOTİV SANAYİ A.Ş.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

(Amounts expressed in thousands of Turkish Lira ("TRY") unless otherwise indicated.)

22. FINANCIAL INCOME

	31 March 2021	31 March 2020
Foreign exchange gains	469,902	147,175
Interest income	300,672	53,874
	770,574	201,049

23. FINANCIAL EXPENSES

	31 March 2021	31 March 2020
Foreign exchange losses	(612,286)	(350,689)
Interest expenses	(59,788)	(28,229)
Other	(4,441)	(4,824)
	(676,515)	(383,742)

24. TAX ASSETS AND LIABILITIES

Corporate Tax Law was amended by the Law No, 5520 dated 13 June 2006. Law No, 5520 came into force as of 21 June 2006, but many of the provisions came into force effective from 1 January, 2006. Accordingly, the corporate tax rate for 31 March 2021 is 20% (31 December 2020: 22%). Corporate tax is payable on the total income of the Company after adjusting for certain disallowable expenses, corporate income tax exemptions (participation exemption, investment incentive, etc.) and corporate income tax deductions (e.g. research and development expenditures deduction). No further tax is payable unless the profit is distributed.

15% withholding tax rate applies to dividends distributed by resident corporations resident real persons except for, those who are not liable to income and corporation tax, non-resident real persons, non-resident corporations. Dividend distribution by resident corporations to resident corporations is not subject to a withholding tax. Furthermore, in the event the profit is not distributed or included in capital, no withholding tax shall be applicable.

The temporary tax paid during the year belongs to that year and is deducted from the corporation tax that will be calculated over the tax declaration of the institutions to be given in the following year. If the temporary tax amount paid remains in spite of the indictment, this amount can be refunded or any other financial debt to the state can be deducted.

In Turkey, there is no procedure for a final and definitive agreement on tax assessments. Companies file their tax declarations to the Tax Office within the 25th of the fourth month following the close of the financial year.

Tax returns are open for five years from the beginning of the year that follows the date of filing during which time the tax authorities have the right to audit tax returns, and the related accounting records on which they are based, and may issue re-assessments based on their findings.

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24. TAX ASSETS AND LIABILITIES (Continued)

Under the Turkish taxation system, tax losses can be carried forward to offset against future taxable income for up to five years. Tax losses cannot be carried back to offset profits from previous periods.

There are many exceptions to the Institutions Tax Law. These exceptions to the Company are explained below:

Dividend gains from shares in capital of another corporation subject to resident taxpaying (except dividends from investment funds participation certificates and investment trusts shares) are exempt from corporate.

The Company capitalizes the R&D expenses made within the scope of the Code no 5746 in its legal books. According to the provisions of the same Code, the Company makes calculation within the framework of the related legislation over the R&D expenses incurred, and utilizes R&D deduction exemption at the rate of 100% for the portion of expenses allowed by the Code.

As of 31 March 2021, the Company utilised R&D incentive exemption amounting of TRY109,960 (31 December 2020: TRY572,195) in return for the legal tax.

The Company realizes fixed asset investments with incentives within the scope of 2009 Decisions of the Council of Ministers on State Aid in Investments 2009 numbered 2009/15199 and 2012/3305, which regulates the investment legislation.

The investment projects in which the Company has completed its investment processes and continued to benefit from the contribution amounts to the investment deserved are as follows;

- An investment of TRY559,295 has been made between 2010 and 2013 for the Transit and Transit Custom model investments at Kocaeli Gölcük Plant. The investment contribution rate of this project is 30%.
- An investment of TRY1,300,573 has been made between 2013 and 2017 at Kocaeli Gölcük Plant for Transit expenditures. The investment contribution rate of this project is 50%.
- For the new model Transit Courier investment, which started production with the establishment of the Kocaeli Yeniköy Plant, an investment expenditure of TRY798,311 was made between 2013-2016. The contribution rate of the project is 40%.
- Eskişehir Plant has two incentive certificates related to engine and truck production. The Company received an investment incentive certificate for the new 6 and 4-cylinder Engine Production project to be used in Trucks and Transit vehicles worth of TRY138,960 in Eskişehir in 2013-2019, and a second Investment Incentive Certificate for the Euro 6 Emission Truck Production project amounting to TRY529,645 in 2014-2019. The investment contribution rate of these projects is 40%. Investment periods for the incentives of Eskişehir Factories have been completed and incentive closure process is continuing with the Ministry of Industry

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24. TAX ASSETS AND LIABILITIES (Continued)

The Company's project which has ongoing investment process and continues to benefit from the investment contribution is as follows;

- In 2016, an investment incentive certificate amounting to TRY849,160 was obtained for the renovation and factory modernization investments of the Transit, Transit Courier and Transit Custom models at the Gölcük and Yeniköy plants. Investment expenditures are continuing within the scope of this project and the contribution rate of the project to investment is 40%.
- Renewal investments of machinery and equipment used for the manufacturing and assembly of F-Trucks (trucks, tractors), Transit and Transit Custom vehicles manufactured in Eskişehir Factories, Brake Disc and Front Layout that will be started to be produced for use in Transit vehicles. An investment incentive certificate amounting to TRY889,308 was obtained on 30 March 2020 for machinery and equipment investments to be made locally to manufacture the gearbox of F-Trucks, which is a product in the heavy commercial vehicle segment, as well as line installation investments for its complex manufacturing. The contribution rate of this project to investment is 40%.
- Project-based Incentives amounting to TRY20,501,206 for product diversification and expansion investments covering the production of new generation commercial vehicles and batteries in Kocaeli Plants were published in the Official Gazette with the President's Decree No. 3273 dated 4 December 2020. The rate of contribution to the investment to be utilized for this project is 100%.

With the decision of the Council of Ministers, 15 points were added to the investment contribution rates for the investments to be realized in 2017, and the 15 points advantage that was added to the existing investment contributions was extended with the decisions of the Council of Ministers for the investments of 2018 and 2022.

As of the date of the balance sheet, the investment expenditures amounting to TRY5,074,984 (31 December 2020: TRY4,948,893) was made in the framework of the related new investment incentive certificates.

The Company utilized discounted corporate taxation amounting to TRY237,259 (31 December 2020: TRY620,440) in the current year and this amount has been deducted from the total deferred tax asset.

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24. TAX ASSETS AND LIABILITIES (Continued)

The Company's net tax position as of 31 March 2021 and 31 December 2020 are as follows:

	31 March 2021	31 December 2020
Current year corporate tax expense	(12,901)	(39,799)
Prepaid tax and withholding	34,301	22,247
Current years' profit tax (liability)	21,400	(17,552)

The taxation on income for the periods ended 31 March 2021 and 2020 are as follows

	31 March 2021	31 March 2020
Current year corporate tax expense	(12,901)	(4,657)
Current year tax effect of cash flow hedge (*)	(72,598)	(45,130)
Deferred tax charged to statement of profit or loss	87,694	67,367
Deferred tax (expense)/income	15,096	22,237
Continuing operations tax (income)/(expense)	2,195	17,580

(*) The amount represents the tax effect of the reclassification made between the statement of income and other comprehensive income relating to the cash flow hedge transactions.

Calculation of the tax expense reconciliation using the current period tax expense in the statement of profit or loss as at 31 March 2021 and 2020 and current tax ratio based on income before tax is as follows:

	31 March 2021	31 March 2020
Income before tax	1,817,179	611,849
Effective tax rate	20%	22%
Current year tax expense	(363,436)	(134,607)
Research and development deductions	21,992	17,963
Investment incentive exemption	277,263	123,282
Other	66,376	10,942
	2,195	17,580

The Company calculates deferred income tax assets and liabilities by taking into account the effects of temporary differences arising from the different assessments between TFRS and statutory financial statements.

In accordance with the regulation numbered 7316, published in Official Gazette on 22 April 2021, "Law on the Amending the Procedure Law on Collection of Public Claims and Some Other Laws", in temporary declarations to be issued after 01.07.2021, the corporate tax rate has increased from 20% to 25% and to 23% for 2022.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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24. TAX ASSETS AND LIABILITIES (Continued)

The breakdown of cumulative temporary differences and the resulting deferred tax assets and liabilities as at 31 March 2021 and 31 December 2020 using the current enacted tax rates is as follows

	Cumulative temporary differences		Deferred tax assets / (liabilities)	
	31 March 2021	31 December 2020	31 March 2021	31 December 2020
Deferred tax assets				
Investment incentive tax asset	(5,634,279)	(5,508,188)	1,160,006	1,120,004
Expense accruals and other provision	(568,332)	(512,294)	113,660	102,453
Employee benefits provision	(319,254)	(312,721)	63,851	62,544
Warranty expense provision	(381,464)	(354,216)	76,293	70,843
Inventories	(85,968)	(68,338)	17,194	13,668
Doubtful trade receivable provision	(336,000)	-	67,200	-
	(7,325,297)	(6,755,757)	1,498,204	1,369,512
Deferred tax liabilities				
Tangible and intangible assets	1,871,395	1,983,517	(374,279)	(396,703)
Income accruals and other	79,541	92,814	(15,910)	(18,563)
	1,950,936	2,076,331	(390,189)	(415,266)
Net deferred tax asset			1,108,015	954,246

The deferred tax movement table is presented below:

	1 January 2021	Effects of corrections (*)	Charged to statement of profit or loss as income/(expense)	Charged to comprehensive income statement income/(expense)	31 March 2021
Deferred tax liabilities					
Tangible and Intangible assets	(396,703)	-	22,424	-	(374,279)
Income accruals and other provision	(18,563)	-	2,966	(313)	(15,910)
Deferred tax assets					
Investment incentive tax asset	1,120,004	-	40,002	-	1,160,006
Expense accruals and other provision	102,453	-	11,207	-	113,660
Provision for employee benefits	62,544	-	2,119	(812)	63,851
Warranty expense provision	70,843	-	5,450	-	76,293
Inventories	13,668	-	3,526	-	17,194
Doubtful trade receivable Provision (*)	-	67,200	-	-	67,200
Deferred tax asset, net	954,246	67,200	87,694	(1,125)	1,108,015

(*) Note 2.5 Accounting policies are explained in Accounting policies, changes in accounting estimates and errors.

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24. TAX ASSETS AND LIABILITIES (Continued)

	1 January 2020	Charged to statement of profit or loss as income/(expense)	Charged to comprehensive income statement as income/(expense)	31 March 2020
Deferred tax liabilities				
Tangible and intangible assets	(422,807)	(1,153)	-	(423,960)
Income accruals and other provision	(10,747)	9,906	389	(452)
Deferred tax liabilities				
Investment incentive tax asset	880,274	59,741	-	940,015
Expense accruals and other	90,754	(526)	-	90,228
Provision for employee benefits	51,241	1,562	(1,260)	51,543
Warranty expense provision	43,599	510	-	44,109
Inventories	17,832	(2,673)	-	15,159
Deferred tax asset, net	650,146	67,367	(871)	716,642

25. EARNINGS PER SHARE

	31 March 2021	31 March 2020
Net profit for the year	1,819,374	629,429
Weighted average number of shares with nominal	35,091,000,000	35,091,000,000
Earnings per share with nominal value of Kr 1 each	5.18 Kr	1.79 Kr

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26. RELATED PARTY DISCLOSURES

Related party can be defined according to whether one of the companies has control over the others or has significant effect on its financial and administrative decisions. The Company, is controlled by Koç Holding A.Ş. and Ford Deutschland Holding GmbH, a subsidiary of Ford Motor Company. In the financial statements, shareholder companies, shareholders and financial fixed assets and other group companies' assets are shown as related parties.

The related party balances at 31 March 2020 and 31 December 2019 and the transactions with related parties during the year are as follows:

a) Receivables from related parties

i) Trade receivable from related parties

	31 March 2021	31 December 2020
Due from shareholders		
Ford Motor Company ve iştirakleri	3,096,218	1,938,318
	3,096,218	1,938,318
Due from group companies (*)		
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	699,397	1,278,190
Other	24,845	7,721
	724,242	1,285,911
Less: unearned credit finance income	(8,113)	(16,290)
	3,812,347	3,207,939

(*) The Company's shareholders' subsidiaries and affiliate.

Export sales mainly consist of sales to Ford Motor Company. Payments terms and conditions are specified in the business agreements with Ford Motor Company. Export vehicle receivables from the Ford Motor Company are due in 14 days and receivables are collected regularly.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 1 JANUARY - 31 MARCH 2021

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26. RELATED PARTY DISCLOSURES (Continued)

Per the domestic dealership agreement between Ford Otomotiv Sanayi A.Ş. and Otokoç Otomotiv Ticaret ve Sanayi A.Ş., the Companies have a vehicle and spare parts trade connection. As mentioned in Note 7, the Company's vehicle sales receivables from Otokoç Otomotiv Ticaret ve Sanayi A.Ş. is due in 25 days on average and sales of spare parts is due in 70 days on average

b) Payables to related parties

i) Trade payables to related parties

	31 March 2021	31 December 2020
Due to shareholders		
Ford Motor Company and its subsidiaries	1,618,033	900,762
	1,618,033	900,762
Due to group companies (*)		
Zer Merkezi Hizmetler ve Ticaret A.Ş.	125,214	127,008
Ram Dış Ticaret A.Ş.	33,728	54,043
Koç Sistem Bilgi ve İletişim Hizmetleri A.Ş.	17,466	29,350
Ark İnşaat A.Ş.	9,785	11,205
Opet Fuchs Madeni Yağ Sanayi ve Ticaret A.Ş.	7,330	7,325
Opet Petrolcülük A.Ş.	6,317	4,348
Ram Sigorta Aracılık Hizmetleri A.Ş.	4,810	1,143
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	4,731	14,159
Koçtaş Yapı Marketleri Sanayi ve Ticaret A.Ş.	2,685	4,150
Ingage Dijital Pazarlama A.Ş.	1,803	17,552
AKPA Dayanıklı Tüketim LPG ve Akaryakıt Ürünleri Pazarlama A.Ş.	546	1,021
Setur Servis Turistik A.Ş.	335	4,491
Eltek Elektrik Enerjisi İthalat İhracat ve Toptan Ticaret A.Ş.	-	484
Other	1,582	3,815
	216,332	280,094
Less: unearned credit finance expense	(2,663)	(2,517)
	1,831,702	1,178,339

(*) The Company's shareholders' subsidiaries, business associates and affiliates.

ii) Other payables to related parties

	31 March 2021	31 December 2020
Koç Holding A.Ş.	5,511	18,685
Koç Finansman A.Ş.	-	8,864
Yapı ve Kredi Bankası A.Ş.	-	6,801
	5,511	34,350

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26. RELATED PARTY DISCLOSURES (Continued)

c) Sales to related parties

	31 March 2021	31 March 2020
Ford Motor Company (*)	12,015,355	7,340,733
Otokoç Otomotiv Tic. ve San. A.Ş. (**)	885,499	499,077
Other	1	12
	12,900,855	7,839,822
Less: financial income from credit sales	(23,190)	(10,070)
	12,877,665	7,829,752

(*) The Company, exports vehicle, spare parts and engineering service to Ford Motor Company.

(**) The Company has a vehicle and spare parts trade in accordance with domestic dealer agreement with Otokoç Otomotiv Ticaret ve Sanayi A.Ş.

d) Material, service and fixed asset purchases from related parties

	1 January – 31 March 2021			
	Material	Service	Fixed assets	Total
Domestic purchases				
Zer Merkezi Hizmetler ve Ticaret A.Ş.	8,455	155,123	5	163,583
Ram Dış Ticaret A.Ş.	62,115	-	-	62,115
Koç Sistem Bilgi ve İletişim Hizmetleri A.Ş.	-	20,939	4,264	25,203
Eltek Elektrik Enerjisi İth. İhr. ve Toptan Tic. A.Ş.	-	20,823	-	20,823
Ark İnşaat A.Ş.	20,100	-	-	20,100
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	-	8,662	9,445	18,107
Opet Petrolcülük A.Ş.	9,976	-	-	9,976
Opet Fuchs Madeni Yağ Sanayi ve Ticaret A.Ş.	8,730	-	-	8,730
Ram Sigorta Aracılık Hizmetleri A.Ş. (*)	-	7,734	-	7,734
Koç Holding A.Ş. (**)	-	4,670	-	4,670
Koçtaş Yapı Marketleri Ticaret A.Ş.	2,949	-	24	2,973
Ingage Dijital Pazarlama A.Ş.	-	1,571	-	1,571
Setur Servis Turistik A.Ş.	-	1,151	-	1,151
AKPA Dayanıklı Tüketim LPG ve Akaryakıt Ürünleri Pazarlama A.Ş.	1,132	-	-	1,132
Tanı Pazarlama İlet. Hiz. A.Ş.	-	215	-	215
Other	4,690	1,785	-	6,475
	118,147	222,673	13,738	354,558
Less: Financial expense from credit purchases	(3,325)	-	-	(3,325)
	114,822	222,673	13,738	351,233

(*) Contains paid and accrued premium amounts for the period ended 31 March 2020 and period ended 2020 within the context of insurance policies signed with insurance companies through the agency of Ram Sigorta Aracılık Hizmetleri A.Ş.

(**) It includes service costs that are based on finance, law, planning, tax and management provided by Koç Holding A.Ş. to the companies within the group organisation, invoiced to the company within the context of "11-Intra-group Services" in numbered 1 General Communique about concealed Gain Distribution by Transfer Pricing.

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26. RELATED PARTY DISCLOSURES (Continued)

	1 January – 31 March 2020			Total
	Material	Service	Fixed assets	
Domestic purchases				
Zer Merkezi Hizmetler ve Ticaret A.Ş.	7,687	78,804	37	86,528
Eltek Elektrik Enerjisi İth. İhr. ve Toptan Tic. A.Ş.	-	17,510	-	17,510
Ram Dış Ticaret A.Ş.	17,010	-	-	17,010
Koç Sistem Bilgi ve İletişim Hizmetleri A.Ş.	-	9,494	3,616	13,110
Opet Petrolcülük A.Ş.	7,687	-	-	7,687
Otokoç Otomotiv Ticaret ve Sanayi A.Ş.	-	1,055	4,833	5,888
Ram Sigorta Aracılık Hizmetleri A.Ş. (*)	-	5,708	-	5,708
Opet Fuchs Madeni Yağ Sanayi ve Ticaret A.Ş.	4,900	-	-	4,900
Koç Holding A.Ş. (**)	-	4,820	-	4,820
Setur Servis Turistik A.Ş.	-	4,103	-	4,103
Koçtaş Yapı Marketleri Ticaret A.Ş.	3,341	-	21	3,362
AKPA Dayanıklı Tüketim LPG ve Akaryakıt Ürünleri Pazarlama A.Ş.	1,064	-	-	1,064
Ingage Dijital Pazarlama A.Ş.	-	870	-	870
Tanı Pazarlama İlet. Hiz. A.Ş.	-	165	-	165
Other	381	1,350	-	1,731
	42,070	123,879	8,507	174,456
Less: financial expense from credit purchases	(483)	-	-	(483)
	41,587	123,879	8,507	173,973

Material, vehicle and service purchases from abroad

	31 March 2021	31 March 2020
Ford Motor Company and its subsidiaries	6,291,721	4,036,614

e) License fees paid to Ford Motor Company included in cost of sales

	31 March 2021	31 March 2020
	73,335	43,706

f) License fees received from Jiangling Motors Corporation, a subsidiary of Ford Motor Company, included in other income

	31 March 2021	31 March 2020
	4,721	2,905

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26. RELATED PARTY DISCLOSURES (Continued)

g) Donations to related parties, establishments and foundations, included in general administrative expenses

31 March 2021	31 March 2020
21,179	10,848

h) The details of deposits in related banks and loans obtained from related banks

Deposits in related banks

31 March 2021	31 March 2020
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Yapı ve Kredi Bankası A.Ş.

TRY time deposits	1,416,590	301,019
Foreign currency time deposits	911,255	630,527
TRY demand deposits	48,036	14,203
Foreign currency demand deposits	2,346	9,625
	2,378,227	955,374

i) Loans from related banks

31 March 2021	31 March 2020
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Yapı ve Kredi Bankası A.Ş.	303,900	301,135
	303,900	301,135

i) Commission income

31 March 2021	31 March 2020
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Yapı ve Kredi Bankası A.Ş.	3,065	356
Koç Finansman A.Ş.	1,513	292
	4,578	648

j) Commission expense

31 March 2021	31 March 2020
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Koç Finansman A.Ş.	23,204	3,396
Yapı ve Kredi Bankası A.Ş.	26,483	2,471
	49,687	5,867

Commissions paid to Koç Tüketici Finansmanı A.Ş. and Yapı ve Kredi Bankası A.Ş. are credit commissions related to sales to end user customers by dealers and are recorded as sales discounts in the statement of profit or loss.

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26. RELATED PARTY DISCLOSURES (Continued)

k) Interest income

	31 March 2021	31 March 2020
Yapı ve Kredi Bankası A.Ş.	57,895	1,567

l) Dividend income

	31 March 2021	31 March 2020
Otokar Otomotiv ve Savunma Sanayi A.Ş.	2,343	1,172

m) Compensation of key management personnel

The Company defines its key management personnel as board of directors' members, general manager, assistant general managers and directors reporting directly to the general manager (Note 2).

Compensation of key management personnel includes salaries, premiums, Social Security Institution employer's contribution, employer's contribution of unemployment insurance and the attendance fees

The total amount of compensation given to key management personnel of the Company as of in the first three months of 2021 is TRY6,824 (31 March 2020: TRY5,275). All of this amount consists of short term benefits.

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT

The table below summarizes the Company's exposure to foreign currency exchange rate risk at 31 March 2021 and 31 December 2020. The carrying amount of the Company's foreign currency denominated assets and liabilities, categorized by currency have been presented below:

31 March 2021

	TRY equivalent (Functional currency)	USD	EUR	Other
1. Trade receivables	3,536,742	7,933	355,088	2
2. Monetary financials assets (including cash and cash equivalents)	2,675,785	5,816	268,681	566
3. Other	369,035	30,599	11,690	-
4. Current assets (1 + 2 + 3)	6,581,562	44,348	635,459	568
5. Monetary financial assets	-	-	-	-
6. Non-current assets (5)	-	-	-	-
7. Total assets (4 + 6)	6,581,562	44,348	635,459	568
8. Trade payables	2,205,444	57,582	175,383	17,457
9. Financial liabilities (*)	5,328,440	-	545,159	-
10. Other monetary liabilities	20,314	-	2,078	-
11. Short term liabilities (8 + 9 + 10)	7,554,198	57,582	722,620	17,457
12. Financial liabilities (*)	4,582,237	-	468,814	-
13. Other	1,332	-	136	-
14. Long term liabilities (12+13)	4,583,569	-	468,950	-
15. Total liabilities (11 + 14)	12,137,767	57,582	1,191,570	17,457
16. Net foreign currency (liabilities)/assets pozisyonu (7 - 15)	(5,556,205)	(13,234)	(556,111)	(16,889)
17. Net monetary foreign currency (liabilities)/assets (1 + 2 + 5 - 8 - 9 - 10 - 12)	(5,923,908)	(43,833)	(567,665)	(16,889)

(*) The Company's net foreign exchange position is mainly due to long term Euro denominated loans obtained to fund its investments. The Company is hedging for the foreign currency exchange risk arising from its Euro denominated long-term loans with export agreements signed with Ford Motor Company. The TRY equivalent of such loans amount to TRY6,510,813 as of 31 March 2020 (31 December 2020: TRY5,754,292). As of 31 March 2021, the Company has a total of TRY342,396 (31 December 2020: TRY166,918) of the product to be issued.

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

31 December 2020

	TRY equivalent (Functional currency)	USD	EUR	Other
1. Trade receivables	2,416,395	14,106	256,756	2
2. Monetary financials assets (including cash and cash equivalents)	525,174	4,729	54,356	385
3. Other	371,121	23,856	21,759	-
4. Current assets (1 + 2 + 3)	3,312,690	42,691	332,871	387
5. Monetary financial assets	-	-	-	-
6. Non-current assets (5)	-	-	-	-
7. Total assets (4 + 6)	3,312,690	42,691	332,871	387
8. Trade payables	1,365,145	45,736	113,816	8,125
9. Financial liabilities (*)	2,773,827	-	307,933	-
10. Other monetary liabilities	15,752	-	1,749	-
11. Short term liabilities (8 + 9 + 10)	4,154,724	45,736	423,498	8,125
12. Financial liabilities (*)	4,126,247	-	458,070	-
13. Other	1,253	-	139	-
14. Long term liabilities (12+13)	4,127,500	-	458,209	-
15. Total liabilities (11 + 14)	8,282,224	45,736	881,707	8,125
16. Net foreign currency (liabilities)/assets positioozisyonu (7 - 15)	(4,969,534)	(3,045)	(548,836)	(7,738)
17. Net monetary foreign currency (liabilities)/assets (1 + 2 + 5 - 8 - 9 - 10 - 12)	(5,339,402)	(26,901)	(570,456)	(7,738)

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

Foreign exchange risk

The Company is exposed to foreign exchange risk primarily against Euro and partly against USD. The foreign exchange risk of the Company arises from long-term Euro investments.

31 March 2021

Appreciation/depreciation in foreign currency	Profit/(loss) before taxation	
	Increase by 10 (%)	Decrease by 10 (%)
Change in USD against TRY		
USD net assets/(liabilities)	(11,019)	11,019
USD net hedged amount	-	-
USD net- gain/(loss)	(11,019)	11,019
Change in EUR against TRY		
Avro net (yükümlülüğü) / varlığı	(543,548)	543,548
Avro riskten korunan kısım	651,081	(651,081)
EUR net- gain/(loss)	107,533	(107,533)
Change in other foreign currency against TRY		
Other foreign currency denominated net (liabilities)/assets	(1,053)	1,053
Other foreign currency denominated- hedged amount	-	-
Other foreign currency denominated net - (loss)/gain	(1,053)	1,053

31 December 2020

Appreciation/depreciation in foreign currency	Profit/(loss) before taxation	
	Increase by 10 (%)	Decrease by 10 (%)
Change in USD against TRY		
USD net assets/(liabilities)	(2,235)	2,235
USD net hedged amount	-	-
USD net- gain/(loss)	(2,235)	2,235
Change in EUR against TRY		
EUR net (liabilities)/assets	(494,386)	494,386
EUR net hedged amount	575,429	(575,429)
EUR net- gain/(loss)	81,043	(81,043)
Change in other foreign currency against TRY		
Other foreign currency denominated net (liabilities)/assets	(333)	333
Other foreign currency denominated- hedged amount	-	-
Other foreign currency denominated net - (loss)/gain	(333)	333

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

The comparative amounts for total export and import amounts for the year ended 31 March 2021 and 2020 are as follows:

	31 March 2021	31 March 2020
Total export amount	12,536,606	7,504,365
Total import amount	7,484,039	4,764,372

The Company's net assets are exposed to foreign exchange risk which arises from export sales. To minimize its foreign currency risk, the Company follows a balanced foreign currency position policy. The foreign currency exposure arising from foreign currency denominated borrowings and trade

Interest rate risk

The Company's interest rate sensitive financial instruments are as follows:

	31 March 2021	31 December 2020
Fixed interest rate financial instruments		
Financial assets	9,108,988	7,922,892
Financial liabilities	8,791,348	6,400,937
Floating interest rate financial instruments		
Financial liabilities	2,280,294	1,679,937

If the interest rates of floating interest-bearing Euro denominated borrowings were 100 basis points higher/lower with all other variables held constant, profit before tax for the year would have been lower/higher by TRY4,198 at 31 March 2021 (31 December 2020: TRY1,149) due to higher/lower interest expense

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)*Liquidity risk*

The table below shows the liquidity risk arising from financial liabilities of the Company:

31 March 2021	Book value	Total contractual cash outflow	Up to 3 months	Between 3 - 12 months	Between 1 - 5 years	Longer than 5 years
Non-derivative financial instruments						
Financial liabilities	10,993,170	11,220,074	4,613,620	2,227,901	4,126,665	251,888
Lease liabilities	78,472	90,574	5,072	15,217	63,364	6,921
Trade payables						
-Related party	1,831,702	1,834,365	1,834,365	-	-	-
- Other	6,016,787	6,079,742	6,079,742	-	-	-
Other liabilities						
-Related party	5,511	5,511	5,511	-	-	-
- Other	274,014	274,014	274,014	-	-	-
Derivative financial liabilities						
Derivative financial instruments	1,332	1,332	-	-	1,332	-

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

31 December 2020	Book value	Total contractual cash outflow	Up to 3 months	Between 3 - 12 months	Between 1 - 5 years	Longer than 5 years
Non-derivative financial instruments						
Financial liabilities	7,998,168	8,261,164	297,222	3,660,102	3,941,284	362,556
Lease liabilities	82,706	104,802	6,000	17,999	73,642	7,161
Trade payables						
-Related party	1,178,339	1,180,856	1,180,856	-	-	-
Other	6,569,454	6,624,233	6,624,233	-	-	-
Other liabilities						
-Related party	34,350	34,350	34,350	-	-	-
Other	141,846	141,846	141,846	-	-	-
Derivative financial liabilities						
Derivative financial instruments	1,253	1,253	-	-	1,253	-

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

Fair value hierarchy table

The Company classifies the fair value measurement of financial instruments reported at fair value according to their source of valuation inputs, using the three-level hierarchy, as follows:

Level 1: Market price valuation techniques for the determined financial instruments traded in markets (unadjusted).

Level 2: Other valuation techniques that includes direct or indirect observable inputs.

Level 3: Valuation techniques that does not contain observable market inputs

As of 31 March 2021 and 31 December 2020, the Company's hierarchy table for its assets and liabilities recorded at fair value are as follows:

31 March 2021

	Level 1 (*)	Level 2 (**)	Level 3
Assets at fair value			
Derivative financial assets	-	-	-
Financial assets at fair value through OCI - Otokar	51,024	-	-
Total assets	51,024	-	-
Liabilities at fair value			
Derivative financial liabilities	-	1,332	-
Total liabilities	-	1,332	-

(*) Fair value is calculated at market prices per the Stock Exchange market at the reporting date.

(**) Fair value is calculated from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. , as prices) or indirectly (i.e. , derived from prices).

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27. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (Continued)

31 December 2020

	Level 1 (*)	Level 2 (**)	Level 3
Assets at fair value			
Derivative financial assets	-	-	-
Financial assets at fair value through OCI – Otokar	44,767	-	-
Total assets	44,767	-	-
Liabilities at fair value			
Derivative financial liabilities	-	1,253	-
Total liabilities	-	1,253	-

(*) Fair value is calculated at market prices per the Stock Exchange market at the reporting date.

(**) Fair value is calculated from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. , as prices) or indirectly (i.e. , derived from prices).

28. DERIVATIVE FINANCIAL INSTRUMENTS

The Company uses long term floating rate foreign currency loans from international markets. The Company hedges interest rate risk by securing a portion of the floating rate loans from international markets through long term swap transactions.

The Company hedged the interest rate risk arising from cash flows related to the borrowing used as of 31 March 2021 with the maturity of 23 May 2024 amounting to EUR150,000,000 with interest rate swapping. The critical conditions of the settlement contract such as maturity, payment, interest rate change dates are in line with the critical conditions of the foreign currency borrowing, which is the subject of financial hedge as of 31 March 2021. The fair value of the interest rate swap transaction calculated as of 31 March 2021 is TRY1,332 and it is classified as long- term liabilities.

Derivative financial instruments

	31 March 2021	31 December 2020
Derivative financial liabilities	1,332	1,253
	1,332	1,253

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28. DERIVATIVE FINANCIAL INSTRUMENTS (Continued)

There is an effective foreign currency cash flow hedge relationship between foreign currency long-term financial borrowings related with investment expenditures (non-derivative hedging instrument) and highly probable forecast transaction export sales receivables (hedged item). In the frame of the manufacturing agreement signed with Ford Motor Company, the Company will associate a portion of estimated export revenue from 1 April 2013 to November 2026 with long-term financial borrowings.

	31 March 2021	31 December 2020
Cash flow hedge reserve		
Amount recognized in other comprehensive income	511,877	1,525,928
Amount recycled from other comprehensive income to statement of profit or (loss)	(136,773)	(625,078)
	375,104	900,850

29. INCOME AND EXPENSES FROM INVESTING ACTIVITIES

	31 March 2021	31 March 2020
Income from investing activities		
Dividend income	2,343	1,172
Gain on sale of property, plant and equipment	121	-
	2,464	1,172

	31 March 2021	31 March 2020
Expense from investing activities		
Loss on sale of property, plant and equipment	-	(286)
	-	(286)

30. DEFERRED REVENUE

	31 March 2021	31 December 2020
Short-term deferred revenue	11,549	10,262
Advances received	53,497	32,775
	65,046	43,037

	31 March 2021	31 December 2020
Long-term deferred revenue	29,647	22,040
	29,647	22,040

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31. OTHER NON CURRENT LIABILITIES

	31 March 2021	31 December 2020
Other non-current liabilities (*)	19,993	18,699
	19,993	18,699

(*) The Company makes a part of its fleet truck with buyback commitments and sales made within this scope are followed under "Other Non-Current Liabilities". The buyback commitments are 3 years on average.

32. RIGHT OF USE ASSETS

As of 31 March 2021, the net book value of the right of use assets is TRY61,017. As of 31 March 2021 and 2020, the balances of the right of use assets and the depreciation and amortization expenses in the related period are as

	Buildings	Machinery and equipments	Vehicles	Total
As of 1 January 2021	18,942	33,720	16,257	68,919

For the period ended 31 March 2021

Additions	-	-	-	-
Period depreciation and amortization expenses	(1,977)	(3,937)	(1,988)	(7,902)
As of 31 March 2021	16,965	29,783	14,269	61,017

	Buildings	Machinery and equipments	Vehicles	Total
As of 1 January 2020	38,942	47,481	13,291	99,714

For the period ended 31 March 2020

Additions	-	-	-	-
Period depreciation and amortization expenses	(3,952)	(4,290)	(2,711)	(10,953)
As of 31 March 2020	34,990	43,191	10,580	88,761

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32. RIGHT OF USE ASSETS (Continued)

Distribution of depreciation expenses of right of use assets as of 31 March 2021 - 2020 is follows:

	31 March 2021	31 March 2020
Cost of sales (Note 18)	5,632	7,467
Marketing expenses (Note 19)	1,575	2,528
General administrative expenses (Note 19)	390	480
Research and development expenses (Note 19)	305	478
	7,902	10,953

33. GOVERNMENT INCENTIVES AND GRANTS

The Company realizes fixed asset investments with incentives within the scope of 2009 Decisions of the Council of Ministers on State Aid in Investments 2009 numbered 2009/15199 and 2012/3305, which regulates the investment legislation.

The investment projects in which the Company has completed its investment processes and continued to benefit from the contribution amounts to the investment deserved are as follows;

- An investment of TRY559,295 has been made between 2010 and 2013 for the Transit and Transit Custom model investments at Kocaeli Gölcük Plant. The investment contribution rate of this project is 30%.
- An investment of TRY1,300,573 has been made between 2013 and 2017 at Kocaeli Gölcük Plant for Transit expenditures. The investment contribution rate of this project is 50%.
- Investment expenditure of TRY798,311 was made between 2013 and 2016 for the new model Transit Courier investment, which started production with the establishment of the Yeniköy Plant in Kocaeli. The investment contribution rate of this project is 40%.
- In the Eskişehir Plant, an investment of TRY138,960 was made between 2013 and 2019 for the new 6 and 4 cylinder engine production for use in Trucks and Transit vehicles, and an amount of TRY529,645 was invested between 2014 and 2019 for the 6 emission truck manufacturing expansion investment. The investment contribution rates of these projects are 40%. Investment periods for incentives for both investments have been completed and incentive closure processes are continuing with the Ministry of Industry.

The Company's project which has ongoing investment process and continues to benefit from the investment contribution is as follows;

- In 2016, an investment incentive certificate amounting to TRY849,160 was obtained for the renovation and factory modernization investments at the Gölcük and Yeniköy Factories related to Transit, Transit Courier and Transit Custom models, which are currently being produced at Kocaeli Factories. Investment expenditures are continuing within the scope of this project and the contribution rate of the project to investment is 40%.

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33. GOVERNMENT INCENTIVES AND GRANTS (Continued)

- Renewal investments of machinery and equipment used for the manufacturing and assembly of F-Trucks (trucks, tractors), Transit and Transit Custom vehicles manufactured in Eskişehir Factories, Brake Disc and Front Layout that will be started to be produced for use in Transit vehicles. An investment incentive certificate amounting to TRY889,308 was obtained on 30 March 2020 for machinery and equipment investments to be made locally to manufacture the gearbox of F-Trucks, which is a product in the heavy commercial vehicle segment, as well as line installation investments for its complex manufacturing. The contribution rate of this project to investment is 40%.
- Project-based Incentives amounting to TRY20,501,206 for product diversification and expansion investments covering the production of new generation commercial vehicles and batteries in Kocaeli Plants were published in the Official Gazette with the President's Decree No. 3273 dated 4 December 2020. The rate of contribution to the investment to be utilized for this project is 100%.

With the decision of the Council of Ministers, 15 points were added to the investment contribution rates for the investments to be realized in 2017, and the 15 points advantage that was added to the existing investment contributions was extended with the decisions of the Council of Ministers for the investments of 2018 and 2022.

34. INVESTMENTS VALUED BY EQUITY METHOD

Gembox Teknoloji Girişimleri A.Ş was established with 100% contribution to capital by Ford Otosan capital in order to carry out research, development, consultancy, engineering and incubation activities and to invest in companies and initiatives established in these areas.

For the central management of the Company's Ford Trucks exporting activities, Ford Otosan Netherlands BV was founded with 100% contribution to capital by Ford Otosan capital.

Investments in subsidiaries as of 31 March 2021 and 31 December 2020 are as follows:

	31 March 2021		31 December 2020	
	Ownership rate (%)	Amount	Ownership rate (%)	Amount
Investment in subsidiaries				
Gembox Teknoloji Girişimleri Anonim Şirketi	100	2,500	100	2,500
Ford Otosan Netherlands B.V.	100	2,334	100	2,334
		4,834		4,834

These investments are carried at cost and are not included in the scope of consolidation since their financial statements do not have a significant effect on the financial statements of the Company.

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35. SUBSEQUENT EVENTS

(i) After the Covid-19 pandemic, which has affected the whole world since the first quarter of 2020, due to the increasing demands of many sectors for electronic components (microchips), there are difficulties in the supply of in-vehicle electronic components, which have been used more intensely in the automotive sector in recent years. As explained in detail in the Note 2.4 Important Developments Regarding the Current Period, production activities were temporarily interrupted between 3 April 2021 - 9 April 2021 in our Company's Kocaeli Plant, 19 April 2021 - 13 June 2021 in Gölcük Plant. It is expected that our total production estimates for the year 2021 disclosed to the public will remain within the announced limits, as the effect of the loss of production caused by the interruption of production is reduced thanks to the increase in production pace in the following months.

(ii) In accordance with the regulation numbered 7316, published in Official Gazette numbered 31462 on 22 April 2021, corporate tax rate in Turkey for the year 2021 has been increased from 20% to 25%, for the year 2022 to 23%. The amendment is effective as of 1 January 2021. As the change has been announced after the reporting period, it is considered as a non-adjusting event according to IAS 10 and the company continued to use 20% as of the reporting date and related amendment will be reflected in financial statements as of 30 June 2021.

36. DISCLOSURE OF OTHER MATTERS

There is no other issue that significantly affects the financial statements or needs to be explained in order for the financial statements to be clear, interpretable and understandable.

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